



# Academy of Nutrition and Dietetics: Revised 2017 Standards of Practice and Standards of Professional Performance for Registered Dietitian Nutritionists (Competent, Proficient, and Expert) in Oncology Nutrition



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#### **ABSTRACT**

Oncology nutrition encompasses nutrition care for individuals along the cancer care continuum. Nutrition is a vital component of prevention, treatment, and healthy survivorship. The practice of an oncology registered dietitian nutritionist (RDN) reflects the setting and population served with diverse cancer diagnoses, including expanded roles and responsibilities reflecting the RDN's interests and organization's activities. Provision of nutrition services in oncology requires that RDNs have advanced knowledge in the focus area of oncology nutrition. Thus, the Oncology Nutrition Dietetic Practice Group, with guidance from the Academy of Nutrition and Dietetics Quality Management Committee, has developed Standards of Practice and Standards of Professional Performance as tools for RDNs currently in practice or interested in working in oncology nutrition, to address their current skill level and to identify areas for additional professional development in this practice area. The Standards of Practice address and apply the Nutrition Care Process and workflow elements, which are screening, assessment, diagnosis, intervention, evaluation/monitoring, and discharge planning and transitions of care. The Standards of Professional Performance consist of the following six domains of professionalism including: Quality in Practice, Competence and Accountability, Provision of Services, Application of Research, Communication and Application of Knowledge, and Utilization and Management of Resources. Within each standard, specific indicators provide measurable action statements and describe three skill levels (competent, proficient, and expert) for RDNs working in oncology nutrition.

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Editor's note: Figures 1 and 2 that accomplany this article are available online at www.jandonline. org.

■ HE ONCOLOGY NUTRITION DIetetic Practice Group (ON DPG) of the Academy of Nutrition and Dietetics (Academy), under the guidance of the Academy Quality Management Committee, has revised the Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition previously published in 2010.<sup>1</sup> The revised documents, Academy of Nutrition and Dietetics: Revised 2017 Standards of Practice and Standards of Professional Performance for Registered Dietitian Nutritionists (Compe-Proficient, and Expert) in

2212-2672/Copyright © 2018 by the Academy of Nutrition and Dietetics. https://doi.org/10.1016/j.jand.2018.01.012 Oncology Nutrition, reflect advances in oncology nutrition practice during the past 7 years and replace the 2010 Standards. These documents build on the Academy of Nutrition and Dietetics: Revised 2017 SOP in Nutrition Care and SOPP for RDNs.<sup>2</sup> The Academy of Nutrition and Dietetics/ Commission on Dietetic Registration's (CDR) Code of Ethics (Revised and approved Code of Ethics available in 2018),<sup>3</sup> along with the Academy of Nutrition and Dietetics: Revised 2017 SOP in Nutrition Care and SOPP for RDNs<sup>2</sup> and Revised 2017 Scope of Practice for the RDN,<sup>4</sup> guide the practice and performance of RDNs in all settings.

Scope of practice in nutrition and dietetics is composed of statutory and individual components, includes the code(s) of ethics (eg, Academy/CDR, other national organizations, and/or employer code of ethics), and encompasses the range of roles, activities, practice guidelines, and regulations within which RDNs perform. For

credentialed practitioners, scope of practice is typically established within the practice act and interpreted and controlled by the agency or board that regulates the practice of the profession in a given state.<sup>4</sup> An RDN's statutory scope of practice can delineate the services an RDN is authorized to perform in a state where a practice act or certification exists. For more

Approved September 2017 by the Quality Management Committee of the Academy of Nutrition and Dietetics (Academy) and the Executive Committee of the Oncology Nutrition Dietetic Practice Group of the Academy. Scheduled review date: February 2024. Questions regarding the Standards of Practice and Standards of Professional Performance for Registered Dietitian Nutritionists in Oncology Nutrition may be addressed to Academy Quality Management staff: Dana Buelsing, MS, manager, Quality Standards Operations; and Sharon McCauley, MS, MBA, RDN, LDN, FADA, FAND, senior director, Quality Management at quality@ eatright.org.

All registered dietitians are nutritionists—but not all nutritionists are registered dietitians. The Academy's Board of Directors and Commission on Dietetic Registration have determined that those who hold the credential Registered Dietitian (RD) may optionally use "Registered Dietitian Nutritionist" (RDN). The two credentials have identical meanings. In this document, the authors have chosen to use the term *RDN* to refer to both registered dietitians and registered dietitians nutritionists.

information, see https://www.cdrnet.org/state-licensure-agency-list.

The RDN's individual scope of practice is determined by education, training, credentialing, experience, and and demonstrating documenting competence to practice. Individual scope of practice in nutrition and dietetics has flexible boundaries to capture the breadth of the individual's professional practice. Professional advancement beyond the core education and supervised practice to qualify for the CDR RDN credential provides RDNs practice opportunities, such as expanded roles within an organization based on training and certifications, if required; or additional credentials (eg, Board Certified Specialist in Oncology Nutrition [CSO], Certified Nutrition Support Clinician [CNSC], Board Certified Specialist in Pediatrics [CSP], and Certified Case Manager [CCM]). The Scope of Practice Decision Tool (www. eatrightpro.org/scope), an online, interactive tool, guides an RDN through a series of questions to determine whether a particular activity is within his or her scope of practice. The tool is designed to assist an RDN to critically evaluate his or her personal knowledge, skill, experience, judgment, and demonstrated competence using criteria resources.5

The Centers for Medicare and Medicaid Services (CMS), Department of Health and Human Services Hospital<sup>6</sup> and Critical Access Hospital<sup>7</sup> Conditions of Participation now allow a hospital and its medical staff the option of including RDNs or other clinically qualified nutrition professionals within the category of "non-physician practitioners" eligible for ordering privileges for therapeutic diets and nutrition-related services if consistent with state law and health care regulations.

RDNs in hospital settings interested in obtaining ordering privileges must review state laws (eg, licensure, certification, and title protection), if applicable, and health care regulations to determine whether there are any barriers or state-specific processes that must be addressed. For more information, review the Academy's practice tips that outline the regulations and implementation steps for obtaining ordering privileges (https://www. eatrightpro.org/advocacy/legislation/alllegislation/therapeutic-diet-orders). For assistance, refer questions to the Academy's State Affiliate organization.

Medical staff oversight of an RDN(s) occurs in one of two ways. A hospital has the regulatory flexibility to appoint an RDN(s) to the medical staff and grant the RDN(s) specific nutrition ordering privileges, or can authorize ordering privileges without appointment to the medical staff. To comply with regulatory requirements, an RDN's eligibility to be considered for ordering privileges must be approved through the hospital's medical staff rules, regulations, and bylaws, or other facility-specific processes.8 The actual privileges granted will be based on the RDN's knowledge, skills, experience, and specialist certification, if required, and demonstrated and documented competence.

The Long-Term Care Final Rule published October 4, 2016 in the Federal Register, "allows the attending physician to delegate to a qualified dietitian or other clinically qualified nutrition professional the task of prescribing a resident's diet, including a therapeutic diet, to the extent allowed by State law" and permitted by the facility's policies.<sup>9</sup> The qualified professional must be acting within the scope of practice as defined by state law; and is under the supervision of the physician that may include, for example, countersigning the orders written by the qualified dietitian or clinically qualified nutrition professional. RDNs who work in long-term care facilities should review the Academy's updates on CMS that outline the regulatory changes to §483.60 Food and Nutrition Services (http://www.eatrightpro.org/quality). Review the state's long-term care regulations to identify potential barriers to implementation; and identify considerations for developing the facility's processes with the medical

director and for orientation of attending physicians. The CMS State Operations Manual, Appendix PP-Guidance for Surveyors for Long-Term Care Facilities contains the revised regulatory language (revisions are italicized and in red color).<sup>10</sup> CMS periodically revises the State Operations Manual Conditions of Participation; obtain the current information at https://www.cms.gov/ Regulations-and-Guidance/Guidance/ Manuals/Downloads/som107Appendices toc.pdf.

# ACADEMY QUALITY AND PRACTICE RESOURCES

The Academy's Revised 2017 SOP in Nutrition Care and SOPP for RDNs<sup>2</sup> reflect the minimum competent level of nutrition and dietetics practice and professional performance. The core standards serve as blueprints for the development of focus area SOP and SOPP for RDNs in competent, proficient, and expert levels of practice. The SOP in Nutrition Care is composed of four standards consistent with the Nutrition Care Process and clinical workflow elements as applied to the care of patients/clients/ populations in all settings. 11 The SOPP consist of standards representing six domains of professional performance: Quality in Practice, Competence and Accountability, Provision of Services, Application of Research, Communication and Application of Knowledge, and Utilization and Management of Resources. The SOP and SOPP for RDNs are designed to promote the provision of safe, effective, efficient, and quality food and nutrition care and services: facilitate evidence-based practice; and serve as a professional evaluation resource.

These focus area standards for RDNs in oncology nutrition provide a guide for self-evaluation and expanding practice, a means of identifying areas for professional development, and a tool for demonstrating competence in delivering oncology nutrition and dietetic services. They are used by RDNs to assess their current level of practice and to determine the education and training required to maintain currency in their focus area and advancement to a higher level of practice. In addition, the standards can be used to assist RDNs in general clinical practice with

Standards of Practice are authoritative statements that describe practice demonstrated through nutrition assessment, nutrition diagnosis (problem identification), nutrition intervention (planning, implementation), and outcomes monitoring and evaluation (four separate standards) and the responsibilities for which registered dietitian nutritionists (RDNs) are accountable. The Standards of Practice (SOP) for RDNs in Oncology Nutrition presuppose that the RDN uses critical thinking skills; analytical abilities; theories; best available research findings; current accepted nutrition, dietetics, and medical knowledge; and the systematic holistic approach of the nutrition care process as they relate to the application of the standards. Standards of Professional Performance (SOPP) for RDNs in Oncology Nutrition are authoritative statements that describe behavior in the professional role, including activities related to Quality in Practice; Competence and Accountability; Provision of Services; Application of Research; Communication and Application of Knowledge; and Utilization and Management of Resources (six separate standards).

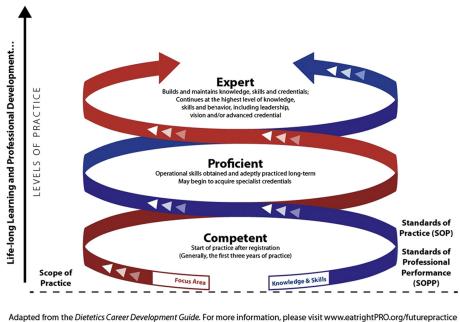
SOP and SOPP are complementary standards and serve as evaluation resources. All indicators may not be applicable to all RDNs' practice or to all practice settings and situations. RDNs operate within the directives of applicable federal and state laws and regulations, as well as policies and procedures established by the organization by which they are employed. To determine whether an activity is within the scope of practice of the RDN, the practitioner compares his or her knowledge, skill, experience, judgment, and demonstrated competence with the criteria necessary to perform the activity safely, ethically, legally, and appropriately. The Academy's Scope of Practice Decision Tool, which is an online, interactive tool, is specifically designed to assist practitioners with this process.

The term patient/client is used in the SOP as a universal term as these Standards relate to direct provision of nutrition care and services. Patient/client could also mean client/patient, resident, participant, consumer, or any individual or group who receives oncology nutrition care and services. Customer is used in the SOPP as a universal term. Customer could also mean client/patient, client/patient/customer, participant, consumer, or any individual, group, or organization to which the RDN provides services. These services are provided to patients/clients of all ages. The Standards of Practice and Standards of Professional Performance are not limited to the clinical setting. In addition, it is recognized that the family and caregiver(s) of patient/clients of all ages, including individuals with special health care needs, play critical roles in overall health and are important members of the team throughout the assessment and intervention process. The term appropriate is used in the standards to mean: Selecting from a range of best practice or evidence-based possibilities, one or more of which would give an acceptable result in the circumstances.

Each standard is equal in relevance and importance and includes a definition, a rationale statement, indicators, and examples of desired outcomes. A standard is a collection of specific outcomes-focused statements against which a practitioner's performance can be evaluated. The rationale statement describes the intent of the standard and defines its purpose and importance in greater detail. Indicators are measurable action statements that illustrate how each specific standard can be applied in practice. Indicators serve to identify the level of performance of competent practitioners and to encourage and recognize professional growth.

Standard definitions, rationale statements, core indicators, and examples of outcomes found in the Academy of Nutrition and Dietetics: Revised 2017 SOP in Nutrition Care and SOPP for RDNs have been adapted to reflect three levels of practice (competent, proficient, and expert) for RDNs in oncology nutrition (see the image below). In addition, the core indicators have been expanded to reflect the unique competence expectations of the RDN in oncology nutrition.

Standards described as proficient level of practice in this document are not equivalent to the Commission on Dietetic Registration certification, Board Certified as a Specialist in Oncology Nutrition (CSO). Rather, the CSO designation recognizes the skill level of an RDN who has developed and demonstrated through successful completion of the certification examination, oncology nutrition knowledge, and application beyond the competent practitioner, and demonstrates, at a minimum, proficient-level skills. An RDN with a CSO designation is an example of an RDN who has demonstrated additional knowledge, skills, and experience in oncology nutrition by the attainment of a specialist credential and compliance with recertification requirements.



**Figure 3.** Standards of Practice and Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) (Competent, Proficient, and Expert) in Oncology Nutrition.

maintaining minimum competence in the focus area and by RDNs transitioning their knowledge and skills to a new focus area of practice. Like the Academy's core SOP in Nutrition Care and SOPP for RDNs,<sup>2</sup> the indicators (ie, measureable action statements that illustrate how each standard can be applied in practice) (see Figures 1 and 2, available at www.jandonline.org) for the SOP and SOPP for RDNs in Oncology Nutrition were revised with input and consensus of content experts representing diverse practice and geographic perspectives. The SOP and SOPP for RDNs in Oncology Nutrition were reviewed and approved by the Executive Committee of the Oncology Nutrition Dietetic Practice Group and the Academy Quality Management Committee.

#### THREE LEVELS OF PRACTICE

The Dreyfus model<sup>13</sup> identifies levels of proficiency (novice. advanced beginner, competent, proficient, and expert) (refer to Figure 3) during the acquisition and development of knowledge and skills. The first two levels are components of the required didactic education (novice) and supervised practice experience (advanced beginner) that precede credentialing for nutrition and dietetics practitioners. Upon successfully attaining the RDN credential, a practitioner enters professional practice at the competent level and manages his or her professional development to achieve individual professional goals. This model is helpful in understanding the levels of practice described in the SOP and SOPP for RDNs in Oncology Nutrition. In Academy focus areas, the three levels of practice are represented as competent, proficient, and expert.

#### **Competent Practitioner**

In nutrition and dietetics, a competent practitioner is an RDN who is either just starting practice after having obtained RDN registration by CDR or an experienced RDN recently transitioning his or her practice to a new focus area of nutrition and dietetics. A focus area of nutrition and dietetics practice is a defined area of practice that requires focused knowledge, skills, and experience that applies to all levels of practice.<sup>14</sup> A competent practitioner who has achieved credentialing as an RDN and is starting in professional employment consistently provides safe and reliable services by employing appropriate knowledge. skills. behavior, and values in accordance with accepted standards of the profession; acquires additional on-the-job skills; and engages in tailored continuing education to further enhance knowledge, skills, and judgment obtained in formal education.<sup>14</sup> A general practice RDN can include responsibilities across several areas of practice, including, but not limited to: community, clinical, consultation and business, research, education, and food and nutrition management. A new practitioner in oncology may utilize resources and seek out credentialed practitioners (eg, CSO, CSP, CNSC, CCM, oncology certified nurses, oncology certified social workers) to add depth and breadth of their competence in oncology and responsibilities in oncology nutrition.

#### **Proficient Practitioner**

A proficient practitioner is an RDN who is generally 3 or more years beyond credentialing and entry into the profession and consistently provides safe and reliable service; has obtained operational job performance skills; and is successful in the RDN's chosen focus area of practice. The proficient practitioner demonstrates additional knowledge, skills, judgment, and experience in a focus area of nutrition and dietetics practice.<sup>14</sup> An RDN may have achieved the experience criteria and be eligible for certification as a Board Certified Specialist in Oncology (CSO) or Pediatrics (CSP), and/or another certification beneficial for practice (eg, CNSC) to demonstrate proficiency.

#### **Expert Practitioner**

An expert practitioner is an RDN who is recognized within the profession and has mastered the highest degree of skill in, and knowledge of, nutrition and dietetics. Expert-level achievement is acquired through ongoing critical evaluation of practice and feedback from others. The individual at this level strives for additional

knowledge, experience, and training. An expert has the ability to quickly identify "what" is happening and "how" to approach the situation. Experts easily use nutrition and dietetics skills to become successful through demonstrating quality practice and leadership, and to consider new opportunities that build upon nutrition and dietetics.<sup>14</sup> An expert practitioner may have an expanded or specialist role or both, and may possess an advanced credential(s). Generally, the practice is more complex and the practitioner has a high degree of professional autonomy and responsibility.

These Standards, along with the Academy/CDR Code of Ethics,<sup>3</sup> answer the questions: Why is an RDN uniquely qualified to provide oncology nutrition and dietetics services? What knowledge, skills, and competencies does an RDN need to demonstrate for the provision of safe, effective, and quality oncology nutrition care and service at the competent, proficient, and expert levels?

#### **OVERVIEW**

Cancer is a complex, multifactorial disease state. While often thought of as one disease, there are more than 200 different types of cancer, each with its own etiology, set of potential treatment regimens, and likelihood of response to treatment. The American

Oncology: A branch of medicine addressing the prevention, diagnosis, and treatment of cancer. The cancer care continuum encompasses prevention, treatment, recovery from treatment, survivorship, living with cancer, and palliative/hospice care. An oncology RDN may practice in, but is not limited to, the following settings and disciplines: medical oncology, surgical oncology, radiation oncology, cancer prevention/wellness, hematology, hematopoietic stem cell transplantation, palliative care/hospice, and oncology nutrition-related research. An oncology RDN's practice reflects the setting and populations served (eg, pediatrics or adults) with diverse cancer diagnoses, including expanded roles and responsibilities reflecting the RDN's interests and the organization's activities (eg, research, case management, management of patients/clients receiving home nutrition support [enteral and/or parenteral nutrition]).

Cancer Society estimated that almost 1.7 million new cases of cancer would be diagnosed in the United States in 2017.<sup>15</sup> Fortunately, advances in cancer screening, diagnosis, and treatment over the past 30 years have resulted in steady increases in the numbers of cancer survivors, with current overall 5-year survival rates of >66%.16 However, 5-year survival rates range from 7% for pancreatic cancer to nearly 100% for in situ breast cancers.<sup>1</sup> The American Cancer Society estimates that 15.5 million cancer survivors were alive in the United States as of January 1, 2016.<sup>15</sup> Diet modification and lifestyle interventions have been shown to be effective in decreasing the risk of cancer<sup>17-19</sup> and in improving long-term outcomes survivors. 20,21 for cancer

RDNs working in oncology practice settings must develop the appropriate knowledge, skills, competencies, and judgment to competently provide safe and effective nutrition care across the cancer continuum (prevention, treatment, and survivorship). In 2007, the Academy of Nutrition and Dietetics (Academy) Evidence Analysis Library Expert Work Group, which included ON DPG members, published the Oncology Nutrition Evidence-Based Practice Guideline, which provides systematically developed statements based on the scientific evidence to assist practitioner and client decisions about appropriate oncology nutrition interventions during cancer treatment. In 2010, a new evidence analysis work group was formed to supplement the original Guideline, which was published in 2013. These resources are available to Academy members through the Evidence Analysis Library (www.andeal.org). In 2017, the Oncology Evidence-Based Nutrition Practice Guideline for Adults was published in the Journal of the Academy of Nutrition and Dietetics.<sup>2</sup>

The ON DPG provides several resources for RDNs working in oncology. These include publication of several premier oncology nutrition resources, and development of the SOP and SOPP for RDNs in Oncology Nutrition. In 2015, the Pediatric Subunit of ON DPG was formed. Since that time, the members of the subunit have created three pediatric-specific webinars, published numerous articles on pediatric

oncology topics in the ON DPG and the Pediatric Nutrition Practice Group newsletters, and expanded references available to pediatric RDNs in oncology.

The ON DPG has collaborated on many oncology-related resources. Refer to Figure 4 for a comprehensive list of resources. An example is *The Oncology* Nutrition Handbook: Tools and Counseling Resources for Professionals, Second Edition, which has an expected 2018 release date, formerly The Complete Resource Kit for Oncology Nutrition. The handbook contains patient handouts and information for RDNs in the areas of clinical care and survivorship.<sup>23</sup> The Oncology Nutrition for Clinical Practice book was published and serves as a comprehensive resource for RDNs working with oncology patients and those studying for the certification examination.<sup>24</sup>

CDR, assisted by members of the ON DPG, established a specialist certification in oncology nutrition, the Board Certified Specialist in Oncology Nutrition (CSO). The credential recognizes documented oncology practice experience and successful completion of an objective examination in the specialty area. There are currently approximately 800 CSOs who have successfully met the criteria for certification. Eligibility criteria for the specialist credential, application, and other information are available from CDR (www.cdrnet.org).

Oncology RDNs work at community hospitals, academic medical centers, and outpatient cancer centers, National Institutes of Health: National Cancer Institute, state agencies, and universities. They are clinicians, managers, program directors, researchers, and educators who provide quality care, leadership, and contributions to the body of knowledge in oncology and oncology nutrition. Oncology RDNs may have autonomy in practice (ie, an ambulatory clinic may only employ one part-time clinician); precept nutrition and dietetics students/interns; mentor and serve as a oncology nutrition resource to other nutrition and dietetics practitioners (RDNs, Nutrition and Dietetics Technicians, Registered [NDTRs]) and members of the oncology interprofessional team; take part in interprofessional patient care rounds representing nutrition services; serve as a speaker on diet, nutrition, and cancer-related topics for community and professional audiences; routinely attend and contribute to the discussions at general or disease-specific Tumor Boards; or be designated as their institution's RDN representative to the Cancer Committee in American College of Surgeons' Commission on Cancer-accredited centers. In addition to working with clients and patients with cancer who are receiving treatment, oncology RDNs work with the public to bring awareness to lifestyle choices that may reduce the risk of cancer through outreach, classes, and support groups.

In 2016, ON DPG members collaborated with the National Academy of Science and Medicine (formerly the Institute of Medicine) on the workshop "Examining Access to Nutrition Care in Outpatient Cancer Centers."25 Gaps were identified during the workshop. The first addressed was the lack of standard practice guidelines for nutriservices in the National tional Comprehensive Cancer Network guidelines. As a result, the ON DPG put forward to include with the 2017 National Comprehensive Cancer Network guidelines that "A registered dietitian should be part of the multidisciplinary team for treating patients with head and neck cancer throughout the continuum of care" and "nutrition evaluation should be carried out by a registered dietitian for patients with pancreatic cancer." A second identified gap was the need to secure funding through the National Cancer Institute for Provocative Questions to address the question: Through what mechanism do diet and nutritional interventions affect the response to cancer treatment? The full report from the workshop and an informative infographic can be accessed from the ON DPG website (www.oncology nutrition.org).

Working with oncology patients is challenging and rewarding. The many resources available for the RDN, including this SOP and SOPP, help guide new and experienced practitioners to assure quality care for patients and their families affected by cancer. The ON DPG continues to champion and support oncology nutrition practice through publications, evidence analyses, interagency collaboration, and research initiatives.

Resource	Address	Description
Academy of Nutrition and Dietetics (Academy) Complete Resource Kit for Oncology Nutrition	www.eatrightstore.org http://www.oncologynutrition. org/store	This comprehensive, web-based resource, developed by the Oncology Nutrition Dietetic Practice Group (ON DPG) encourages a proactive approach to symptom control and nutrition care of cancer patients. It includes a wealth of background information for the health care professional, counseling tips, dozens of recipes, and more than 50 patient education handouts on topics such as adopting a plant-based diet, nausea and vomiting, complementary and alternative therapies, and increasing fluid intake. Note: The second edition will publish in 2018 as <i>The Oncology Nutrition Handbook: Tools and Counseling Resources for Professionals</i> .
Academy Oncology Evidence- Based Nutrition Practice Guideline	www.andeal.org/onc	The Evidence Analysis Library is an online resource created by the Academy. It is a series of systematic reviews and evidence-based nutrition practice guidelines developed on a predefined approach and criteria. Meticulous methods are used to document each step to ensure objectivity, synthesis, and reproducibility of the process. Expert Work Group members evaluate, synthesize, and grade the strength of the evidence to support conclusions that answer a precise series of questions. Clinical practice guideline recommendations are systematically developed statements based on scientific evidence to assist practitioner and patient decisions about appropriate health care for specific clinical circumstances. The Academy Oncology Evidence-Based Nutrition Practice Guideline for Adults was published in 2007, updated in 2013, and published in the Journal of the Academy of Nutrition and Dietetics in February 2017. <sup>22</sup>
Academy Oncology Nutrition Dietetic Practice Group (ON DPG)	www.oncologynutrition.org	The ON DPG is a dietetic practice group of the Academy of Nutrition and Dietetics with more than 2,200 members. The mission of the ON DPG is to provide direction and leadership for quality oncology nutrition practice through education and research. An electronic mailing list for ON DPG members to network and share information related to oncology nutrition is also available.
Academy Oncology Nutrition for Clinical Practice	www.oncologynutrition.org	Published by Oncology Nutrition Dietetic Practice Group members, this book provides the most up-to-date oncology nutrition practice recommendations; latest nutrition assessment tools; and the knowledge and resources you need to take your oncology nutrition practice to the next level.
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**Figure 4.** Oncology nutrition resources (not all-inclusive).

Resource	Address	Description
Academy Pocket Guide to the Nutrition Care Process and Cancer	https://www.eatrightstore.org/ product-type/pocket-guides/ academy-pocket-guide-to- the-nutrition-care-process- and-cancer	This guide integrates the Nutrition Care Process framework with the 2007 and 2013 Oncology Nutrition Evidence-Based Nutrition Practice Guidelines and other recommendations about medical nutrition therapy for patients diagnosed with cancer.
American Institute for Cancer Research (AICR)/World Cancer Research Fund (WCRF) Continuous Update Project (CUP) Reports	http://www.aicr.org/ continuous-update-project/	Systematic review of the literature and recommendations on diet, physical activity, and cancer prevention completed in 2007 by the WCRF and the AICR. CUP is an ongoing analysis of global scientific research into the link between diet, physical activity, weight, and cancer. CUP reports are published regularly to review and add evidence for specific cancer types.
American Cancer Society	www.cancer.org	A nationwide, community-based voluntary health organization that is committed to fighting cancer through balanced programs of research, education, patient service, and advocacy.
American Society for Parenteral and Enteral Nutrition (ASPEN)	www.nutritioncare.org	ASPEN is composed of health care professionals involved in research, clinical practice, advocacy, education, and an interdisciplinary approach to nutrition support therapy.
Board Certification in Oncology Nutrition (Commission on Dietetic Registration [CDR])	https://www.cdrnet.org/ certifications/board-certified- specialist	The CDR grants Board Certification in Oncology Nutrition in recognition of an applicant's documented practice experience and successful completion of an objective examination in the specialty area. Individuals who successfully complete the board certification process are granted the Certified Specialist in Oncology Nutrition (CSO) credential, which provides potential employers, oncology patients, and caregivers with a tool to evaluate the expertise of the credentialed nutrition and dietetics practitioners providing oncology nutrition services.
Cancer Program Standards, Commission on Cancer	www.facs.org/cancer/coc/ programstandards.html	Standards for the provision of cancer care by hospitals, treatment centers, and other facilities developed by the American College of Surgeons Commission on Cancer to ensure quality, multidisciplinary, and comprehensive cancer care delivery.
Clinical Oncology Society of Australia	www.cosa.org.au/	The Clinical Oncology Society of Australia is the peak national body representing health professionals from all disciplines whose work involves the care of cancer patients.
European Prospective Investigation into Cancer and Nutrition (EPIC)	http://epic.iarc.fr/	The EPIC study investigates the relationships between diet, nutritional status, lifestyle, and environmental factors and the incidence of cancer.
Examining Access to Nutrition Care in Outpatient Cancer Centers: Proceedings of a Workshop	https://www.nap.edu/ read/23579/chapter/1	National Academies of Sciences, Engineering, and Medicine's Food and Nutrition Board convened a 1-day public workshop titled "Examining Access to Nutrition Care in Outpatient Cancer Centers," to explore evolving interactions between nutritional care, cancer, and health outcomes.
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**Figure 4.** (continued) Oncology nutrition resources (not all-inclusive).

Resource	Address	Description
Multinational Association of Supportive Care in Cancer (MASCC)	http://www.mascc.org/	MASCC is an international multidisciplinary organization dedicated to research and education in all aspects of supportive care for people with cancer, regardless of the stage of their disease. Because supportive care encompasses all aspects of care, it involves a variety of disciplines and specialists, including registered dietitian nutritionists.
National Cancer Database	www.facs.org/quality% 20programs/cancer/ncdb	A database collecting cancer outcomes data from more than 1,500 Commission on Cancer—accredited facilities in the United States and Puerto Rico. A joint program of the Commission on Cancer and the American Cancer Society.
National Cancer Institute (NCI) NCI Dictionary of Cancer Terms NCI Drug Dictionary	www.cancer.gov www.cancer.gov/dictionary www.cancer.gov/ drugdictionary	The official website for the NCI, an institute of the National Institutes of Health. Includes more than 8,000 terms related to cancer and medicine. Contains definitions and synonyms for drugs/agents used to treat cancer or cancer-related conditions. Many entries include links to patient information and NCI's Physician Data Query Cancer Clinical Trials Registry.
National Comprehensive Cancer Network (NCCN)	www.nccn.org	A not-for-profit alliance of 26 cancer centers dedicated to improving quality and effectiveness of care provided to patients with cancer. Experts from NCCN institutions develop and maintain the NCCN Clinical Practice Guidelines.
Surveillance, Epidemiology and End Results (SEER) program	www.seer.cancer.gov	The SEER program of the NCI provides information on cancer statistics in the United States.
The National Center for Complementary and Integrative Health (NCCIH)	https://nccih.nih.gov/	The NCCIH conducts, supports, and provides information about complementary health products and practices.

**Figure 4.** (continued) Oncology nutrition resources (not all-inclusive).

#### ACADEMY REVISED 2017 STANDARDS OF PRACTICE AND STANDARDS OF PROFESSIONAL PERFORMANCE FOR REGISTERED DIETITIAN NUTRITIONISTS (COMPETENT, PROFICIENT, AND EXPERT) IN ONCOLOGY NUTRITION

An RDN can use the Academy Revised 2017 SOP and SOPP for RDNs (Competent, Proficient, and Expert) in Oncology Nutrition (see Figures 1 and 2, available at www.jandonline.org, and Figure 3) to:

 identify the competencies needed to provide oncology nutrition and dietetics care and services;

- self-evaluate whether he or she has the appropriate knowledge, skills, and judgment to provide safe and effective oncology nutrition and dietetics care and service for their level of practice;
- identify the areas in which additional knowledge, skills, and experience are needed to practice at the competent, proficient, or expert level of oncology nutrition and dietetics practice;
- provide a foundation for public and professional accountability in oncology nutrition and dietetics care and services;
- support efforts for strategic planning, performance improvement,

- outcomes reporting, and assist management in the planning and communicating of oncology nutrition and dietetics services and resources;
- enhance professional identity and skill in communicating the nature of oncology nutrition and dietetics care and services;
- guide the development of oncology nutrition and dieteticsrelated education and continuing education programs, job descriptions, practice guidelines, competence evaluation tools, and career pathways; and
- assist educators and preceptors in teaching students and interns

Role	Examples of use of SOP and SOPP documents by RDNs in different practice roles
Clinical practitioner, inpatient care	The hospital employing a registered dietitian nutritionist (RDN) in general clinical practice has changed the coverage assignment for the RDN to include patients receiving chemotherapy or admitted for management of treatment-related side effects in the inpatient medical oncology unit. The RDN reviews available resources regarding medical nutrition therapy for individuals receiving chemotherapy. The RDN recognizes a need for more in-depth knowledge and/or skills in treatment and management of individuals with cancer. The RDN reviews the Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for RDNs in Oncology Nutrition to evaluate skills and competencies for providing care to individuals with cancer and sets goals to improve competency in this area of practice before providing care to this population independently.
Clinical practitioner, ambulatory care	An RDN working in an ambulatory medical clinic notices an increase in the number of clients with cancer. The RDN recognizes limited experience with this diagnosis and reviews available medical and medical nutrition therapy resources to identify knowledge and skills for continuing education. The RDN uses the SOP and SOPP in Oncology Nutrition to evaluate expected outcomes and the level of competence needed to provide quality oncology nutrition care to these individuals. While expertise is developed, the RDN identifies mentors for consultation when patients have complex management needs beyond the RDN's experience/level of competence.
Clinical practitioner, outpatient cancer center	An RDN working in an outpatient oncology center notices an increase in the number of patients being referred for nutrition consults after a malnutrition screening tool is instituted. The RDN refers to the SOP and SOPP in Oncology Nutrition to review indicators related to malnutrition and the hospital's standards for nutrition assessments and identifying degree of malnutrition to consider in the assessment of these patients. As part of performance plan, the RDN looks specifically for continuing education activities focused on treatment of malnutrition-related side effects of cancer therapies.
Clinical nutrition manager	A hospital's clinical nutrition manager (CNM) who oversees several RDNs providing nutrition care to patients/clients with cancer considers the SOP and SOPP when determining expertise needed at the program level, position descriptions, work assignments, and when assisting staff in evaluating competency and needs for additional knowledge and/or skills in oncology nutrition care. The CNM recognizes the SOP and SOPP as important tools for staff to use to assess competence in oncology nutrition care and to use when identifying personal performance plans.
Researcher	An RDN working in a research setting is awarded a grant to demonstrate the role of the RDN and the impact of nutrition interventions provided by an RDN on health outcomes of patients/clients with cancer. The RDN uses the SOP and SOPP in Oncology Nutrition in consultation with proficient and expert level oncology nutrition practitioners as a resource in designing the research protocol. The SOP and SOPP also serve as resources for identifying areas for staff development and/or collaboration with a colleague more experienced in oncology nutrition research.
Nutrition and dietetics educator	The educator designing continuing education materials for the RDN in oncology nutrition care develops tools (eg, handouts, presentations, workshops, social networking tools) to support use of the SOP and SOPP in Oncology Nutrition as a resource to guide practice. Before beginning work, the RDN uses the indicators in the SOP and SOPP to identify knowledge and skills to further develop; revises professional development plan; and seeks mentorship to identify appropriate continuing education activities. The RDN's goal is to gain the needed focus area knowledge to develop the tools supporting the SOP and SOPP for Oncology Nutrition and to enhance career options within this focus area of practice.
	(continued on next page)

**Figure 5.** Role examples of Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitian Nutritionists (RDNs) (Competent, Proficient, and Expert) in Oncology Nutrition.

Role	Examples of use of SOP and SOPP documents by RDNs in different practice roles
Telehealth practitioner	An RDN working in a telehealth setting who provides nutrition consultations to patients/clients with varied medical problems including cancer refers to the SOP and SOPP in Oncology Nutrition for resources, guidance for competent practice and when to consult with or refer patient/client to an RDN with more expertise in oncology nutrition. The RDN routinely monitors all relevant state laws and regulations, the Academy of Nutrition and Dietetics telehealth resources, and organization policies regarding the practice of telehealth specifically considering requirements if a patient/client lives in another state. As the number of patients/clients with cancer referred for nutrition counseling has increased, the RDN uses the SOP and SOPP in Oncology Nutrition to self-evaluate level of practice to determine areas to strengthen. The RDN consults with a colleague in another hospital who is a certified specialist in oncology (CSO) for mentoring and ideas for continuing education activities to enhance skills.

**Figure 5.** (continued) Role examples of Standards of Practice (SOP) and Standards of Professional Performance (SOPP) for Registered Dietitian Nutritionists (RDNs) (Competent, Proficient, and Expert) in Oncology Nutrition.

the knowledge, skills, and competencies needed to work in oncology nutrition and dietetics, and the understanding of the full scope of this focus area of practice.

#### **APPLICATION TO PRACTICE**

All RDNs, even those with significant experience in other practice areas, must begin at the competent level when practicing in a new setting or new focus area of practice. At the competent level, an RDN in oncology nutrition is learning the principles that underpin this focus area and is developing knowledge and skills, and judgment for safe and effective oncology nutrition practice. This RDN, who may be new to the profession or may be an experienced RDN, has a breadth of knowledge in nutrition and dietetics and may have proficient or expert knowledge/practice in another focus area. However, the RDN new to the focus area of oncology nutrition must accept the challenge of becoming familiar with the body of knowledge, practice guidelines, and available resources to support and ensure quality oncology-related nutrition and dietetics practice.

At the proficient level, an RDN has developed a more in-depth understanding of oncology nutrition practice and is better equipped to adapt and apply evidence-based guidelines and best practices than at the competent level. This RDN is able to modify practice according to unique situations (eg, an oncology patient following prescribed nutrition therapy for non-oncologic comorbidities that may

conflict with nutrition interventions for their oncologic diagnosis). The RDN at the proficient level may be a Board Certified Specialist in Oncology Nutrition (CSO).

At the expert level, the RDN thinks critically about oncology nutrition and dietetics, demonstrates a more intuitive understanding of oncology nutrition and dietetics care and service, displays a range of highly developed clinical and technical skills, and formulates judgments acquired through a combination of education, experience, and critical thinking. Essentially, practice at the expert level requires the application of composite nutrition and dietetics knowledge, with practitioners drawing not only on their practice experience, but also on the experience of the oncology nutrition RDNs in various disciplines and practice settings. Expert RDNs, with their extensive experience and ability to see the significance and meaning of oncology nutrition and dietetics within a contextual whole, are fluid and flexible, and have considerable autonomy in practice. They not only develop and implement oncology nutrition and dietetics services, they also manage, drive and direct clinical care; conduct and collaborate in research and advocacy; accept organization leadership roles; engage in scholarly work; guide interprofessional teams; and lead the advancement of oncology nutrition and dietetics practice.

Indicators for the SOP and SOPP for RDNs in Oncology Nutrition are measurable action statements that illustrate how each standard can be applied in practice (Figures 1 SOP and 2

SOPP, available at www.jandonline. org). Within the SOP and SOPP for RDNs in Oncology Nutrition, an "X" in the competent column indicates that an RDN who is caring for patients/ clients is expected to complete this activity and/or seek assistance to learn how to perform at the level of the standard. A competent RDN in oncology nutrition could be an RDN starting practice after registration or an experienced RDN who has recently assumed responsibility to provide oncology care for patients/clients. An example of such a patient/client would be one with a new oncologic diagnosis who is preparing to start single modality treatment with chemotherapy.

An "X" in the proficient column indicates that an RDN who performs at this level has a more in-depth understanding of oncology nutrition and dietetics and has the ability to modify or guide therapy to meet the needs of patients/clients in various situations. This may be a patient/client who will be receiving multiple modalities of treatment requiring unique specialized nutrition interventions at each stage of the treatment continuum, for example, primary surgical resection followed by adjuvant chemotherapy and radiation.

An "X" in the expert column indicates that the RDN who performs at this level possesses a comprehensive understanding of oncology nutrition and dietetics and a highly developed range of skills and judgments acquired through a combination of experience and education. The expert RDN builds and maintains the highest level of knowledge; skills; and behaviors, including leadership; vision; and credentials.

Standards and indicators presented in Figure 1 and Figure 2 (available at www.jandonline.org) in boldface type originate from the Academy's Revised 2017 SOP in Nutrition Care and SOPP for RDNs<sup>2</sup> and should apply to RDNs in all three levels. Additional indicators not in boldface type developed for this focus area are identified as applicable to all levels of practice. Where an "X" is placed in all three levels of practice, it is understood that all RDNs in oncology nutrition are accountable for practice within each of these indicators. However, the depth with which an RDN performs each activity will increase as the individual moves beyond the competent level. Several levels of practice are considered in this document; thus, taking a holistic view of the SOP and SOPP for RDNs in Oncology Nutrition is warranted. It is the totality of individual practice that defines a practitioner's level of practice and not any one indicator or standard.

RDNs should review the SOP and SOPP in Oncology Nutrition at determined intervals to evaluate their individual focus-area knowledge, skill, and competence. Consistent self-evaluation is important because it helps identify opportunities to improve and enhance practice and professional performance. This self-appraisal also enables oncology nutrition RDNs to better utilize these Standards as part of the Professional Development Portfolio recertification process,26 which encourages CDR-credentialed nutrition and dietetics practitioners to incorporate self-reflection and learning needs assessment for development of a learning plan for improvement and commitment to lifelong learning. CDR's updated system implemented with the 5-year recertification cycle that began in 2015 incorporates the use of essential practice competencies for determining professional development needs.<sup>27</sup> In the new three-step process, the credentialed practitioner accesses an online Goal Wizard (step 1), which uses a decision algorithm to identify essential practice competency goals and performance indicators relevant to the RDN's area(s) of practice (essential practice competencies and performance indicators replace the learning need codes of the previous process). The Activity Log (step 2) is used to log and document continuing professional education over the 5-year

period. The Professional Development Evaluation (step 3) guides self-reflection and assessment of learning and how it is applied. The outcome is a completed evaluation of the effectiveness of the practitioner's learning plan and continuing professional education. The self-assessment information can then be used in developing the plan for the practitioner's next 5-year recertification cycle. For more information, see <a href="https://www.cdrnet.org/competencies-for-practitioners">https://www.cdrnet.org/competencies-for-practitioners</a>.

RDNs are encouraged to pursue additional knowledge, skills, and training, regardless of practice setting, to maintain currency and to expand individual scope of practice within the limitations of the legal scope of practice, as defined by state law. RDNs are expected to practice only at the level at which they are competent, and this will vary depending on education, training, and experience.<sup>28</sup> RDNs should collaborate with other RDNs in oncology nutrition as learning opportunities and to promote consistency in practice and performance and continuous quality improvement. See Figure 5 for role examples of how RDNs in different roles, at different levels of practice, may use the SOP and SOPP in Oncology Nutrition.

In some instances, components of the SOP and SOPP for RDNs in Oncology Nutrition do not specifically differentiate between proficient-level and expert-level practice. In these areas, it remains the consensus of the content experts that the distinctions are subtle, captured in the knowledge; experience; and intuition demonstrated in the context of practice at the expert level, which combines dimensions of understanding: performance; and value as an integrated whole.<sup>29</sup> A wealth of knowledge is embedded in the experience, discernment, and practice of expert-level RDN practitioners. The experienced practitioner observes events, analyzes them to make new connections between events and ideas, and produces a synthesized whole. The knowledge and skills acquired through practice will continually expand and mature. The SOP and SOPP indicators are refined with each review of these Standards as expert-level RDNs systematically record and document their experiences, often through use of exemplars. Exemplary actions of individual oncology nutrition RDNs in practice settings and professional activities that enhance patient/client care and/or services, can be used to illustrate outstanding practice models.

#### **FUTURE DIRECTIONS**

The SOP and SOPP for RDNs in Oncology Nutrition are innovative and dynamic documents. Future revisions will reflect changes and advances in practice. changes to dietetics education standards, regulatory changes, and outcomes of practice audits. Continued clarity and differentiation of the three practice levels in support of safe, effective, and quality practice in oncology nutrition remains an expectation of each revision to serve tomorrow's practitioners and their patients, clients, and customers. In view of the increase in incidence of cancer and the growing number of survivors, the oncology nutrition profession must be poised to provide increased access to medical nutrition therapy across all stages of the cancer continuum, including prevention, treatment, and survivorship.

#### **SUMMARY**

RDNs face complex situations every day. Addressing the unique needs of each situation and applying standards appropriately is essential to providing safe, timely, person-centered quality care and service. All RDNs are advised to conduct their practice based on the most recent edition of the Academy/ CDR Code of Ethics, the Scope of Practice for RDNs, and the SOP in Nutrition Care and SOPP for RDNs, along with applicable federal and state regulations and facility accreditation standards. The SOP and SOPP for RDNs in Oncology Nutrition are complementary documents and are key resources for RDNs at all knowledge and performance levels. These standards can and should be used by RDNs in daily practice who provide care to individuals with cancer to consistently improve and appropriately demonstrate competency and value as providers of safe, effective, and quality nutrition and dietetics care and services. These standards also serve as a professional resource for self-evaluation and professional development for RDNs specializing in oncology nutrition practice. Just as a professional's selfevaluation and continuing education process is an ongoing cycle, these

These standards have been formulated for use by individuals in self-evaluation, practice advancement, development of practice guidelines and specialist credentials, and as indicators of quality. These standards do not constitute medical or other professional advice, and should not be taken as such. The information presented in the standards is not a substitute for the exercise of professional judgment by the nutrition and dietetics practitioner. These standards are not intended for disciplinary actions, or determinations of negligence or misconduct. The use of the standards for any other purpose than that for which they were formulated must be undertaken within the sole authority and discretion of the user.

standards are also a work in progress and will be reviewed and updated every 7 years. Current and future initiatives of the Academy, as well as advances in the oncology nutrition care and services, will provide information to use in future updates and in further clarifying and documenting the specific roles and responsibilities of RDNs at each level of practice. As a quality initiative of the Academy and the ON DPG, these standards are an application of continuous quality improvement and represent an important collaborative endeavor.

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#### **AUTHOR CONTRIBUTIONS**

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#### Standards of Practice for Registered Dietitian Nutritionists in Oncology Nutrition

#### Standard 1: Nutrition Assessment

The registered dietitian nutritionist (RDN) uses accurate and relevant data and information to identify nutrition and oncology<sup>a</sup> nutritionrelated problems.

#### Rationale:

Nutrition screening is the preliminary step to identify individuals who require a nutrition assessment performed by an RDN. Nutrition assessment is a systematic process of obtaining and interpreting data in order to make decisions about the nature and cause of nutrition-related problems and provides the foundation for nutrition diagnosis. It is an ongoing, dynamic process that involves not only initial data collection, but also reassessment and analysis of patient/client or community needs. Nutrition assessment is conducted using validated tools based in evidence, the five domains of nutrition assessment, and comparative standards. Nutrition assessment may be performed via in-person, or facility/practitioner assessment application, or Health Insurance Portability and Accountability Act (HIPAA)—compliant video-conferencing telehealth platform.

Bold	Font Indica	ators are /	Academy Core RDN Standards of Practice Indicators		ifies the indicate of practical of practical of practical of practical of practical of the	
Each	RDN:			Competent	Proficient	Expert
1.1			oulation history: Assesses current and past information related to lical, family, and psychosocial/social history	х	х	х
	1.1A	1	es primary cancer diagnosis and effect on ingestion, digestion, orption, and utilization of nutrients	Х	Х	Х
	1.1B	1	the impact of cancer treatment (eg, chemotherapy, radiation apy, hematological stem cell transplantation) on the metabolism of ients	Х	Х	Х
	1.1C	Assesse	es history of treatment-related side effects		Х	Х
		1.1C1	Assess for latent health and disease conditions in cancer survivors and survivorship care plans related to previous cancer treatment (eg, diabetes, bone health, cardiovascular disease) and/or late-occurring side effects (eg, osteoradionecrosis, radiation enteritis, esophageal stenosis/fibrosis)		Х	Х
	1.1D		es cancer risk factors (eg, family history, smoking history, sun osure, lifestyle factors, genetics, previous cancer treatment)		Х	Х
	1.1E	Assesse	es the impact of disease on metabolism of nutrients		Х	Х
1.2	weigl comp	ht, body n	passessment: Assesses anthropometric indicators (eg, height, mass index, waist circumference, and arm circumference), o reference data (eg, percentile ranks/z-scores), and individual nistory	х	х	х
	1.2A	1	tes body composition using available diagnostic tools, such as hand- strength, arm anthropometry, or bioelectrical impedance		Х	Х
1.3	profil inflar	iles (eg, aci mmatory r	n, medical tests, and procedure assessment: Assesses laboratory cid—base balance, renal function, endocrine function, response, vitamin/mineral profile, lipid profile), and medical tests es (eg, gastrointestinal study, metabolic rate)	х	X	Х
	1.3A	1	tes laboratory data (eg, liver enzymes, white blood cell counts, or markers, inflammatory markers, micronutrient levels)	х	Х	Х

Figure 1. Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

	Font Indic	ators are A	cademy Core RDN Standards of Practice Indicators	_	ifies the indicated in the indicate in the ind	
Each I	RDN:			Competent	Proficient	Expert
	1.3B	diagno tomog	s the need for short-term dietary modifications in preparation for ostic tests (eg, glucose restriction before positron emission graphy scans, bowel preparation for colonoscopy), and therapeutic dures (eg, nothing by mouth before surgery)	Х	Х	Х
	1.3C	Evaluates	s for age-specific micro- and macronutrient needs		Х	Х
	1.3D		ults of diagnostic tests to evaluate nutritional status (eg, swallow tions, endoscopy, gastric-emptying studies)		Х	Х
	1.3E		nes need for further testing based on findings, including oriateness of tests and effects on the individual and the system		Х	Х
	1.3F	of the	shes between alterations in nutritional status that may be a result cancer process and cancer treatment from those due to nutrient oncy, and intervenes appropriately to address the underlying issue		Х	Х
1.4	exam vitan loss,	nination: Ob nin/mineral altered boo	ohysical examination (NFPE) may include visual and physical tains and assesses findings from NFPE (eg, indicators of deficiency/toxicity, edema, muscle wasting, subcutaneous fat dy composition, oral health, feeding ability [suck/swallow/te, and affect)	Х	e level of practice t Proficient  X  X  X  X	Х
	1.4A	using	ates screening for nutrition risk (eg, malnutrition, food security) evidence-based screening tools for the setting and/or population or pediatric)	Х		Х
	1.4B	related	for signs and symptoms of the cancer process and/or treatment-d complications (eg, mucositis, diarrhea cachexia, dysgeusia), and nutrition impact symptoms			Х
	1.4C		for stages of cancer cachexia (signs of wasting; markers of mation; C-reactive protein)	х	Х	
1.5	Food a		-related history assessment (ie, dietary assessment):	x x x x x x x x x	Х	
	1.5A		d nutrient intake, including the composition and adequacy, and snack patterns, and appropriateness related to food es and intolerances	х	x x x x x x x x x x x x x x x x x x x	Х
		allergi				
		allergi 1.5A1	Considers past as well as present dietary intake, eating patterns and practices	Х	Х	Х
		<u> </u>	Considers past as well as present dietary intake, eating patterns	x		X

**Figure 1.** (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Bold Font Indi	cators are A	cademy Co	ore RDN Standards of Practice Indicators	_	ifies the indicated in the indicate in the ind	
Each RDN:				Competent	Proficient	Expert
	1.5B1	challe	s current food and supplement intake, if applicable, nges, and modifications made based on the dual's stage in the cancer continuum and/or tions		Х	Х
	1.5B2	regard	with home infusion company or home care provider ling oral, enteral, parenteral, and/or hydration iption, when applicable		Х	Х
1.5C	over-t		etary supplement use, including prescription and medications, and integrative and functional cts	х	Х	Х
	1.5C1	intake substa	rs safety and efficacy of dietary and dietary supplement (eg, macro- and micronutrients, fiber, bioactive ances, caffeine, herbals), and medical food/nutritional ements	Х	Х	Х
	1.5C2	to Me	s interprofessional team on reporting adverse events dWatch, the US Food and Drug Administration Safety nation and Adverse Event Reporting Program	Х	Х	Х
	1.5C3		s food/nutrient/supplement interactions with oncology nents in conjunction with pharmacy services	Х	Х	Х
	1.5C4	medic team	s nutrition-related impact of potential changes in ations or medication dose/schedules with the medical to address symptom management, safety concerns, or priateness for the patient's/client's stage in the cancer		Х	Х
	1.5C5	Evaluate medic	s use, safety, and efficacy of integrative and functional ines		Х	Х
		1.5C5i	Analyzes current guidelines to make recommendations for use of alternative medications, and dietary supplements		Х	Х
		1.5C5ii	Investigates drug—drug/botanical and drug— nutrient interactions in context of integrated disease state management			Х
1.5D	relate preoc nutrit	d concepts cupation w ion- or hea	i, and attitudes (eg, understanding of nutrition- i, emotions about food/nutrition/health, body image, with food and/or weight, and readiness to change olth-related behaviors, and activities and actions devement of nutrition-related goals)	Х	х	х
	1.5D1		s patient's/client's/advocate's <sup>b</sup> short-term and long- goals for dietary intervention	Х	Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Bold Fo	nt Indic	ators are A	cademy Core RDN Standards of Practice Indicators	_	The "X" signifies the indicathe level of practice  Competent Proficient	
Each RD	DN:			Competent	Proficient	Expert
		1.5D2	Evaluates behavioral mediators (or antecedents) related to dietary intake (ie, attitudes, self-efficacy, knowledge, intentions, readiness, and willingness to change, perceived social support, outside influences/caregiver influences on behavior, feelings about living with cancer)	Х	Х	Х
		1.5D3	Evaluates ability to identify evidence-based information among resources found in media and popular literature	Х	Х	Х
		1.5D4	Evaluates self-care skills and behaviors	Х	Х	Х
		1.5D5	Evaluates lifestyle factors for the prevention of cancer	Х	Х	Х
		1.5D6	Evaluates lifestyle factors for improving outcomes among cancer survivors		Х	Х
	1.5E		curity defined as factors affecting access to a sufficient quantity e, healthful food and water, as well as food/nutrition-related es	Х	Х	Х
		1.5E1	Assesses access to and use of community resources	Х	Х	Х
		1.5E2	<ul> <li>Assesses safe, healthful food/meal availability:         <ul> <li>financial resources, access to farms, markets, and/or groceries; access to appropriate kitchen, pantry, and equipment for safely cooking, serving, and storing food)</li> <li>awareness and use of federal, state, or local resources for food (eg, Supplemental Nutrition Assistance Program, food bank/pantries, shelters)</li> <li>barriers to adequate food access (eg, homelessness, transportation, finances, language, and cultural differences)</li> </ul> </li> </ul>	X	Х	Х
	1.5F	develo and o daily l	activity, cognitive and physical ability to engage in opmentally appropriate nutrition-related tasks (eg, self-feeding ther activities of daily living [ADLs]), instrumental activities of living [IADLs]) (eg, shopping, food preparation), and feeding	X X	х	х
		1.5F1	Uses validated or commonly accepted developmental, functional, and mental status evaluation tools that consider cultural, ethnic, and lifestyle factors (eg, Karnofsky Performance Scale, Zubrod Score, Pediatric Quality of Life Inventory ADLs, National Cancer Institute's Common Toxicity Criteria for Adverse Events)		Х	X
		1.5F2	Considers effect of planned treatment on usual activity level, ability to perform ADLs		Х	Х
		1.5F3	Interprets changes in cognitive and/or physical functioning that affects ability to meet nutritional goals		Х	Х

**Figure 1.** (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Bold	Font Indica	ators are A	cademy Core RDN Standards of Practice Indicators	_	ifies the indic	
Each I	RDN:			Competent	Proficient	Expert
	1.5G	cultura	ctors affecting intake and nutrition and health status (eg, al, ethnic, religious, and lifestyle influencers, psychosocial, and determinants of health)	х	Х	Х
1.6		s and recor	dards: Uses reference data and standards to estimate nutrient mmended body weight, body mass index, and desired growth	х	e level of practic to the Proficient X X X X X X X X X X X X X X X X X X X	Х
	1.6A	1.6A Identifies the most appropriate reference data and/or standards (eg, international, national, state, institutional, and regulatory) based on practice setting and patient-/client-specific factors (eg, age and disease state)		х	Х	Х
		1.6A1	Uses reference standards for guidance (eg, Academy's Adult and Pediatric Nutrition Care Manuals, Academy's Pocket Guide to the Nutrition Care Process and Cancer, Complete Resource Kit for Oncology Nutrition, National Comprehensive Cancer Network [NCCN], Academy Oncology Nutrition Dietetic Practice Group www.oncologynutrition.org)	х	X	Х
	1.6B	data fi Survei Survei	s nutrition-related cancer risk factors on a community level using rom population-based surveys (eg, Behavioral Risk Factor Illance System, National Health and Nutrition Examination Survey, Illance Epidemiology and End Results) to provide guidance for ing and assessment			х
1.7	Physical activity habits and restrictions: Assesses physical activity, history of physical activity, and physical activity training				Х	Х
1.7	1.7A	Compare guidel	es usual activity level to current age-appropriate physical activity ines	Х	Х	Х
	1.7B		adequacy of current level of physical activity to facilitate recovery decrease the risk of disease occurrence or disease recurrence		Х	Х
1.8	diete	tics technic	reviews data collected and/or documented by the nutrition and ian, registered (NDTR), other health care practitioner(s), patient/ or factors that affect nutrition and health status	х	Х	Х
	1.8A		and integrates data from members of the interprofessional <sup>c</sup> team ther health care practitioners		Х	Х
	1.8B	chemo	s the potential impact of the patient's/client's treatment plan (ie, otherapy, radiation, surgery, biologics, hormonal therapies, copoietic cell transplantation) on nutritional status		Х	Х
		1.8B1	Evaluates goal of treatment (curative vs palliative) as appropriate to nutrition assessment		Х	Х
		1.8B2	Evaluates type, frequency, duration of planned treatment as		Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Bold F	ont Indic	ators are Academy Core RDN Standards of Practice Indicators	The "X" signifies the indicate level of practic Competent Proficient  X X  X X  X X  X X			
Each F	RDN:		Competent	Proficient	Expert	
1.9		, , , ,	Х	Proficient X X X	х	Х
	1.9A	Reviews complications during active treatment for nutrition etiology or implications (eg, neutropenia, anemia, inadequate protein intake, inadequate energy intake, hyperglycemia, hyperlipidemia, hypertension, alterations in growth and development)	Х	Х	Х	
	1.9B	Reviews chronic issues and late effects for nutrition etiology or implications (eg, neuropathy, cardiovascular complications, fatigue, anorexia, weight change, alterations in growth and development, alterations in bone health, recurrence of disease, change in activity)		Х	Х	
1.10	Docum	ents and communicates:	Х	Х	Х	
	1.10A	Date and time of assessment	Х	Х	Х	
	1.10B	the level of practice    Competent   Proficient	х			
	inadequate energy intake, hyperglycemia, hyperlipidemia, hypertension, alterations in growth and development)  1.9B Reviews chronic issues and late effects for nutrition etiology or implications (eg, neuropathy, cardiovascular complications, fatigue, anorexia, weight change, alterations in growth and development, alterations in bone health, recurrence of disease, change in activity)  Documents and communicates:  X X X  1.10A Date and time of assessment  X X X  1.10B Pertinent data (eg, medical, social, behavioral)  X X X  1.10C Comparison to appropriate standards  X X X  1.10D Patient/client/population perceptions, values, and motivation related to presenting problems  X X X  X X	Х	Х			
	1.10D		Х	Х	Х	
	1.10E		Х	Х	Х	
	1.10F	alterations in bone health, recurrence of disease, change in activity)  Documents and communicates:  1.10A Date and time of assessment  X  1.10B Pertinent data (eg, medical, social, behavioral)  X  1.10C Comparison to appropriate standards  X  1.10D Patient/client/population perceptions, values, and motivation related to presenting problems  1.10E Changes in patient/client/population perceptions, values, and motivation related to presenting problems  1.10F Changes in patient/client/caregiver level of understanding, food-related behaviors, and other outcomes for appropriate follow-up	Х	Х		
	1.10G	Reason for discharge/discontinuation or referral, if appropriate (eg, hospice, change in treatment goal)	Х	Х	Х	

#### **Examples of Outcomes for Standard 1: Nutrition Assessment**

- Appropriate assessment tools and procedures are used in valid and reliable ways
- Appropriate and pertinent data are collected
- Effective interviewing methods are used
- Data are organized and categorized in a meaningful framework that relates to nutrition problems
- Use of assessment data leads to the determination that a nutrition diagnosis/problem does or does not exist
- · Problems that require consultation with or referral to another provider are recognized
- · Documentation and communication of assessment are complete, relevant, accurate, and timely

#### Standard 2: Nutrition Diagnosis

The registered dietitian nutritionist (RDN) identifies and labels specific nutrition problem(s)/diagnosis(es) that the RDN is responsible for treating.

#### Rationale:

Analysis of the assessment data leads to identification of nutrition problems and a nutrition diagnosis(es), if present. The nutrition diagnosis(es) is the basis for determining outcome goals, selecting appropriate interventions, and monitoring progress. Diagnosing nutrition problems is the responsibility of the RDN.

(continued on next page)

**Figure 1.** (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

воіа	Font Inc	licators are Academy Core RDN Standards of Practice Indicators	_		
Each	RDN:		Competent	Proficient	Expert
2.1	_	oses nutrition problems based on evaluation of assessment data and atifies supporting concepts (ie, etiology, signs, and symptoms)	Х	nifies the indicevel of practice Proficient  X  X  X  X  X  X  X  X  X  X  X  X  X	Х
	2.1A	Analyzes the assessment data to determine the impact of medical problems on the nutrition diagnosis(es)	Х	X	Х
	2.1B	Identifies and labels the problem	Х	Х	Х
	2.1C	Differentiates between nutrition-related, cancer-related, and treatment-related side effects	Х	Х	Х
	2.1D	Evaluates multiple factors that impact nutrition diagnosis(es) to identify the major cause(s) likely to respond to medical nutrition therapy		Х	Х
2.2	pati nuti	izes the nutrition problems(s)/diagnosis(es) based on severity, safety, ent/client needs and preferences, ethical considerations, likelihood that rition intervention/plan of care will influence the problem, discharge/ sitions of care needs, and patient/client/advocate perception of importance	Х	Х	Х
	2.2A	Prioritizes nutrition diagnosis based on interpretation of current clinical status and goals of care	X	Х	Х
	2.2B	Uses evidence-based protocols and guidelines to prioritize nutrition diagnoses in order of importance or urgency; seeks additional information, input if diagnoses are not typical	Х	Х	Х
	2.2C	Uses experience, in addition to protocols and guidelines, to prioritize nutrition diagnoses in order of importance		Х	Х
	2.2D	Seeks collaborative information from proficient- or expert-level professionals when caring for patients/clients with complex needs (eg, more than two to three nutrition diagnoses)		Х	Х
2.3	com	nunicates the nutrition diagnosis(es) to patients/clients/advocates, amunity, family members, or other health care professionals when possible appropriate	Х	x x x x x x x x x x x x x	Х
	2.3A	Uses data from interview with patient/client/family members/advocate as appropriate to support nutrition diagnosis(es)	Х	Х	Х
	2.3B	Works with interprofessional team to verify medical/surgical diagnosis(es) and nutrition diagnosis(es) to determine priority order of nutrition diagnosis(es)		Х	Х
2.4	con Sym	nents the nutrition diagnosis(es) using standardized terminology and clear, cise written statement(s) (eg, using Problem [P], Etiology [E], and Signs and optoms [S] [PES statement(s)] or Assessment [A], Diagnosis [D], Intervention [I], nitoring [M], and Evaluation [E] [ADIME statement(s)])	Х	х	Х
		aluates and revises nutrition diagnosis(es) when additional assessment data			

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

#### **Examples of Outcomes for Standard 2: Nutrition Diagnosis**

- Nutrition Diagnostic Statements accurately describe the nutrition problem of the patient/client and/or community in a clear and concise way
- Documentation of nutrition diagnosis(es) is relevant, accurate, and timely
- Documentation of nutrition diagnosis(es) is revised as additional assessment data become available

#### Standard 3: Nutrition Intervention/Plan of Care

The registered dietitian nutritionist (RDN) identifies and implements appropriate, person-centered interventions designed to address nutrition-related behaviors, risk factors, environmental conditions, or aspects of health status for an individual, target group, or the community at large.

#### Rationale:

Nutrition intervention consists of two interrelated components—planning and implementation.

- Planning involves prioritizing the nutrition diagnoses, conferring with the patient/client and others, reviewing practice guidelines, protocols, and policies, setting goals and defining the specific nutrition intervention strategy.
- Implementation is the action phase that includes carrying out and communicating the intervention/plan of care, continuing data collection, and revising the nutrition intervention/plan of care strategy, as warranted, based on change in condition and/or the patient/client/population response.

An RDN implements the interventions or assigns components of the nutrition intervention/plan of care to professional, technical and support staff in accordance with knowledge/skills/judgment, applicable laws and regulations, and organization policies. The RDN collaborates with or refers to other health care professionals and resources. The nutrition intervention/plan of care is ultimately the responsibility of the RDN.

Bold	Font Indic	ators are Academy Core RDN Standards of Practice Indicators	_	ifies the indic evel of praction	
Each	RDN:		Competent	Proficient	Expert
Plans	the Nutriti	on Intervention/Plan of Care:	te X X		
3.1	Addresses the nutrition diagnosis(es) by determining and prioritizing appropriate interventions for the plan of care  Prioritization considerations may include:			Х	х
	3.1A	Modifications based on the individual's stage in the cancer continuum and/or conditions	Х	Х	Х
	3.1B	Intent of treatment (eg, curative, palliative, hospice)	Х	Х	Х
	3.1C	Patient's/client's ability and willingness to implement and adhere to nutrition care plan	Х	Х	Х
	3.1D	Anticipation of acute/active (eg, mucositis, nausea), delayed/late emerging (eg, diarrhea, weight loss) or late effects of treatments (eg, malabsorption due to chronic radiation enteritis, growth failure, osteoporosis)		Х	Х
	3.1E	Comorbid diseases or conditions in the context of the individual's current point in the cancer continuum (eg, obesity, diabetes, cardiovascular disease, congestive heart failure, hypertension, dyslipidemia, osteoporosis)		Х	Х

**Figure 1.** (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

	Font Indic	ators are Academy Core RDN Standards of Practice Indicators	_	ifies the indicated in the indicate in the ind	
Each	RDN:		Competent	Proficient	Expert
3.2	evide resea Nutri	ntervention/plan of care on best available research/evidence and information, ence-based guidelines, and best practices (eg, national guidelines, published rch, Academy of Nutrition and Dietetics [Academy] Oncology Evidence Based tion Practice Guideline, NCCN Clinical Practice Guidelines in Oncology, polete Resource Kit for Oncology Nutrition, and databases)	х		Х
	3.2A	Evaluates and selects appropriate guidelines	Х	Х	Х
	3.2B	Recognizes when it is appropriate to depart from established guidelines  • for the comfort or benefit of the patient/client  • to accommodate cultural differences		Х	Х
3.3	Refers	to policies and procedures, protocols, and program standards	Х	Х	Х
3.4	1	orates with patient/client/advocate/population, caregivers, professional team, and other health care professionals	Х	Х	Х
	3.4A	Confers with client, caregivers, and other health care providers to contribute to overall case management	Х	X	Х
	3.4B	Contributes knowledge of and recommendations for medical nutrition therapy to plan intervention in conjunction with the interprofessional team		Х	Х
	3.4C	Facilitates the collaborative process with interprofessional team members in planning the intervention			Х
3.5	1	with patient/client/advocate/population, and caregivers to identify goals, rences, discharge/transitions of care needs, plan of care, and expected	х	Х	X
	outco	omes			
	3.5A	Develops intervention plan to address current issues and educational needs (eg, nausea, vomiting, diarrhea, weight change)	Х	X	Х
		Develops intervention plan to address current issues and educational	X	X	X
	3.5A	Develops intervention plan to address current issues and educational needs (eg, nausea, vomiting, diarrhea, weight change)  Develops expected outcomes in observable and measurable terms that are clear, concise, and reasonable for patient-/client-centered care and			_
	3.5A 3.5B	Develops intervention plan to address current issues and educational needs (eg, nausea, vomiting, diarrhea, weight change)  Develops expected outcomes in observable and measurable terms that are clear, concise, and reasonable for patient-/client-centered care and specific in relation to treatments and outcomes  Considers options (short- and long-term) and develops the most	Х	Х	Х
	3.5A 3.5B 3.5C	Develops intervention plan to address current issues and educational needs (eg, nausea, vomiting, diarrhea, weight change)  Develops expected outcomes in observable and measurable terms that are clear, concise, and reasonable for patient-/client-centered care and specific in relation to treatments and outcomes  Considers options (short- and long-term) and develops the most appropriate regimen for the patient/client  Anticipates potential complications of nutrition intervention (refeeding syndrome, enteral tolerance, regimen-related toxicities affecting food	Х	X	X
3.6	3.5A 3.5B 3.5C 3.5C 3.5D	Develops intervention plan to address current issues and educational needs (eg, nausea, vomiting, diarrhea, weight change)  Develops expected outcomes in observable and measurable terms that are clear, concise, and reasonable for patient-/client-centered care and specific in relation to treatments and outcomes  Considers options (short- and long-term) and develops the most appropriate regimen for the patient/client  Anticipates potential complications of nutrition intervention (refeeding syndrome, enteral tolerance, regimen-related toxicities affecting food intake)  Plans nutrition interventions with the goal of minimizing treatment-related side effects, treatment delays, and the need for emergency department	Х	X X X	X X X

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Bold F	ont Indic	ators are	Academy Core RDN Standards of Practice Indicators	_	ifies the indic evel of practic	
Each F	RDN:			Competent	Proficient	Exper
3.7	Defines	time and	frequency of care including intensity, duration, and follow-up	Х	Х	Х
	3.7A	estab	es time and frequency of care based on individual needs, olished goals and outcomes, and expected response to evention(s)		Х	Х
		3.7A1	Considers expected changes in nutritional status and progress toward nutrition outcomes (eg, growth/ developmental changes, changes in feeding mode)		Х	Х
		3.7A2	Considers severity of nutritional issues and/or pending medical interventions that are influenced by or may influence nutrition status		Х	Х
		3.7A3	Develops guidelines for timing of intervention and follow-up			Х
3.8	Uses st	andardize	d terminology for describing interventions	Х	Х	Х
3.9	educ	ational re	res and referrals needed (eg, psychosocial, financial assistance, sources, professional referrals [eg, speech therapy, physical pational therapy])	Х	Х	Х
	3.9A	and o	es resources to assist patients/clients in using education services, community programs appropriately (eg, support groups, health care ces, meal programs, community outreach programs, recommended ites)	Х	Х	Х
Implen	nents the	Nutrition In	ntervention/Plan of Care:			
3.10		rates with essionals	n colleagues, interprofessional team, and other health care	X	х	Х
	3.10A		es and fosters active communication, learning, partnerships, and poration with the oncology team and other consulting teams		Х	Х
	3.10B		es and seeks opportunities for external and interagency poration, specific to the individual's/caregiver's needs			Х
3.11	Commu	ınicates a	nd coordinates the nutrition intervention/plan of care	Х	Х	Х
	3.11A	carec	Ensures that patient/client and, as appropriate, family/significant others/ caregivers, understand and can articulate goals and other relevant aspects of plan of care		Х	Х
	3.11B	relate	communication of nutrition plan of care and transfer of nutrition- ed data between care settings (eg, home health, acute care, ulatory care, and/or long-term care facility) as needed	Х	Х	Х
3.12	Initiate	s the nutr	ition intervention/plan of care	Х	х	Х
	3.12A	drive speci relate	pproved clinical privileges, physician/non-physician practitioner <sup>d</sup> - en orders (ie, delegated orders), protocols, or other facility- lific processes for order writing or for provision of nutrition- ed services consistent with applicable specialized training, petence, medical staff, and/or organizational policy	х	х	Х

**Figure 1.** (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Bold I	ont Indica	ators are A	cademy Coi	e RDN Standards of Practice Indicators		ifies the indic evel of practic	
Each F	RDN:				Competent	Proficient	Expert
		3.12A1	pharm service food to nutritio	nts, initiates, or modifies orders for therapeutic diet, acotherapy management, or nutrition-related is (eg, medical foods/nutrition/dietary supplements, exture modifications, enteral and parenteral on, intravenous fluid infusions, laboratory tests, ations, and education and counseling)	х	X	х
		3.12A2	rate ac vitamii	nutrition support therapies (eg, formula selection, ljustments, addition of designated medications and n/mineral supplements to parenteral nutrition ns, or supplemental water for enteral nutrition)	Х	Х	Х
			3.12A2i	Provides education and counseling on the use of prescribed or recommended over-the- counter dietary supplements for safety, to minimize interactions with medications and treatments		Х	Х
		3.12A3	swallo feeding	and performs nutrition-related services (eg, bedside w screenings, inserting and monitoring nasoenteric g tubes, and indirect calorimetry measurements, or permitted services)	Х	Х	Х
			3.12A3i	Supervises RDNs in performing nutrition-related services when in a management role		Х	Х
	3.12B		or modifica	navior change theories (eg, motivational interviewing, tion, modeling) to facilitate oncology nutrition	Х	X	Х
	3.12C			eaching, training, coaching, counseling, or roaches as appropriate	Х	Х	Х
	3.12D			rvention to the developmental stage of the patient/ Changes to the intervention as appropriate		Х	Х
	3.12E		nutrition in	tes critical points in the oncology treatment process terventions may contribute to positive treatment		Х	Х
	3.12F		treatment	for complications of the nutrition intervention or plan that would necessitate a change in the nutrition		Х	Х
	3.12G		oopulation t	al and evidence-based knowledge about the patient/ o individualize the strategy for complex and dynamic			Х
3.13	perso	nnel in acc		d other professional, technical, and support th qualifications, organization policies/protocols, gulations	Х	Х	Х
	3.13A	Supervis	es professio	onal, technical, and support personnel	Х	X	Х

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Indica	tors for St	andard 3: Nutrition Intervention/Plan of Care			
Bold F	ont Indica	ators are Academy Core RDN Standards of Practice Indicators	_	ifies the indic	
Each F	RDN:		Competent	Proficient	Expert
3.14	Continu	es data collection	Х	Х	Х
	3.14A	Monitors and analyzes clinical data to improve patient/client outcomes	Х	Х	Х
	3.14B	Conducts comprehensive data analysis to identify trends and update the plan of care accordingly		Х	Х
3.15	Documents:				
	3.15A	Date and time	Х	Х	Х
	3.15B	Specific treatment goals and expected outcomes	Х	Х	Х
	3.15C	Recommended interventions	Х	Х	Х
	3.15D	Patient/client/advocate/caregiver/community receptiveness	Х	Х	Х
	3.15E	Referrals made and resources used	Х	Х	Х
	3.15F	Patient/client/advocate/caregiver/community comprehension	Х	Х	Х
	3.15G	Barriers to change	Х	Х	Х
	3.15H	Other information relevant to providing care and monitoring progress over time (eg, Survivorship Care Plan)	Х	Х	Х
	3.151	Plans for follow-up and frequency of care	Х	Х	Х
	3.15J	Rationale for discharge or referral if applicable	Х	Х	Х

#### **Examples of Outcomes for Standard 3: Nutrition Intervention**

- Goals and expected outcomes are appropriate and prioritized
- Patient/client/advocate/population, caregivers, and interprofessional teams are involved in developing nutrition intervention/plan of care
- Appropriate individualized patient-/client-centered nutrition intervention/plan of care, including nutrition prescription, is developed
- Nutrition intervention/plan of care is delivered and actions are carried out as intended
- Discharge planning/transitions of care needs are identified and addressed
- Documentation of nutrition intervention/plan of care is:
  - Specific
  - Measurable
  - Attainable
  - Relevant
  - Timely
  - Comprehensive
  - Accurate
  - Dated and timed

(continued on next page)

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#### Standard 4: Nutrition Monitoring and Evaluation

The registered dietitian nutritionist (RDN) monitors and evaluates indicators and outcomes data directly related to the nutrition diagnosis, goals, preferences, and intervention strategies to determine the progress made in achieving desired results of nutrition care and whether planned interventions should be continued or revised.

#### Rationale:

Nutrition monitoring and evaluation are essential components of an outcomes management system in order to assure quality, patient-/ client-/population-centered care and to promote uniformity within the profession in evaluating the efficacy of nutrition interventions. Through monitoring and evaluation, the RDN identifies important measures of change or patient/client/population outcomes relevant to the nutrition diagnosis and nutrition intervention/plan of care; describes how best to measure these outcomes; and intervenes when intervention/plan of care requires revision.

Bold	Font Ind	licators ar	e Academy Core RDN Standards of Practice Indicators	_	ifies the indicate of practic	
Each	RDN:			Competent	Proficient	Expert
4.1	Monito	ors progre	ess:	Х	Х	Х
	4.1A		es patient/client/advocate/population understanding and pliance with nutrition intervention/plan of care	Х	Х	Х
		4.1A1	Identifies existing tools and methods to improve understanding of and/or adherence to plan as needed, based on the patient's/client's/family's individual needs and situation	Х	Х	Х
		4.1A2	Determines whether barriers to understanding are present and impacting the patient's/client's/caregiver's compliance with the nutrition intervention/plan of care		Х	Х
	4.1B		nines whether the nutrition intervention/plan of care is being emented as prescribed	Х	Х	Х
		4.1B1	Collaborates with the interprofessional team to ensure patient/ client understanding of the nutrition prescription	Х	Х	Х
		4.1B2	Evaluates progress or reasons for lack of progress related to problems and interventions	Х	Х	Х
	4.1C	care surge	es critical points in the oncology treatment process or continuum of for monitoring (eg, radiation dose received; chemotherapy cycle; ery received/planned; post hematopoietic cell transplant period, or vorship)		Х	Х
4.2	Measu	res outco	mes:	Х	Х	Х
	4.2A	Selects	the standardized nutrition care measurable outcome indicator(s)	Х	Х	Х
		4.2A1	Quality of life (eg, ADLs; avoidance of nausea, vomiting, diarrhea, fatigue)	Х	Х	Х
		4.2A2	Established oncology specific outcomes measures (eg, 5-year survival rate, Karnofsky Performance Scores) to relate nutrition outcomes to overall treatment outcomes		Х	Х

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Bold	Font Ind	licators ar	e Academy Core RDN Standards of Practice Indicators	_	ifies the indicate of practic	
Each	RDN:			Competent	Proficient	Expert
		4.2A3	Physical well-being (eg, appropriate weight trend; fluid and electrolyte balance; maintain optimal bone density; decreasing risk of treatment-related side effects, disease recurrence or secondary malignancy)		Х	Х
		4.2A4	Impact on short-term treatment outcome (eg, minimize treatment delays or withdrawals; minimize treatment-related side effects; minimize need for emergency department visits or hospital admissions)		Х	Х
		4.2A5	Impact on long-term treatment outcomes (eg, relapse, survivorship)		Х	Х
		4.2A6	Impact on the prevention of new cancers, late effects of treatment, and treatment-related comorbidities		Х	Х
	4.2B		es positive or negative outcomes, including impact on potential s for discharge/transitions of care	Х	Х	Х
		4.2B1	Evaluates intended effects and actual or potential adverse effects related to complex problems and interventions (late effects of treatment; radiation enteritis; chronic graft-vs-host disease)		Х	Х
		4.2B2	Leads the development of protocols for timely review and documentation of patient's/client's clinical, metabolic, and nutrition status (including growth and development)			Х
4.3	Evalua	tes outco	mes:	Х	Х	Х
	4.3A		res monitoring data with nutrition prescription and established s or reference standard	Х	Х	х
	4.3B		res impact of the sum of all interventions on overall patient/client/ ulation health outcomes and goals	Х	Х	Х
	4.3C		res progress or reasons for lack of progress related to problems and ventions	Х	Х	Х
		4.3C1	Consults with interprofessional team and other health care practitioners	Х	Х	Х
		4.3C2	Identifies any potential changes to patient's/client's cognitive, physical, environmental status that could interfere with plan of care		Х	Х
		4.3C3	Identifies problems beyond the scope of nutrition that are interfering with the intervention and recommends appropriate adjustments			Х
	4.3D	main	res evidence that the nutrition intervention/plan of care is taining or influencing a desirable change in the patient/client/ plation behavior or status	Х	х	Х

**Figure 1.** (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

Indic	ators for	Standard 4: Nutrition Monitoring and Evaluation			
Bold	Font Inc	licators are Academy Core RDN Standards of Practice Indicators	1	nifies the indic	
Each	RDN:		Competent	Proficient	Expert
	4.3E	Supports conclusions with evidence (examples listed in indicators 4.2A A.2A6)	X1- X	Х	Х
		4.3E1 Uses evidence-based standards to evaluate patient/client outcomes (eg, Academy Evidence Analysis Library for oncol nutrition)	logy	Х	Х
4.4	Adjusts nutrition intervention/plan of care strategies, if needed, in collaboration with patient/client/population/advocate/caregiver and interprofessional team			Х	Х
	4.4A	Improves or adjusts intervention/plan of care strategies based upon outcomes data, trends, best practices, and comparative standards	х	Х	Х
	4.4B	Modifies intervention as appropriate to address individual patient/client needs (eg, arranges for additional resources or more-intensive resource fulfill the nutrition prescription; or adjusts tools and methods to ensu desired outcome)	es to	Х	Х
	4.4C	Makes adjustments in supportive services as needed (eg, training of direct providers, collaboration with health care professionals)		Х	Х
	4.4D	Draws on experiential knowledge, clinical judgment, and research about patient/client population to tailor the strategies in complicated, unpredictable, and dynamic situations	t the		Х
4.5	Docun	nents	х	Х	Х
	4.5A	Date and time	х	Х	Х
	4.5B	Indicators measured, results, and the method for obtaining measuren	nent X	Х	Х
	4.5C	Criteria to which the indicator is compared (eg, nutrition prescription/ or a reference standard)	goal X	Х	Х
	4.5D	Factors facilitating or hampering progress	х	Х	Х
	4.5E	Other positive or negative outcomes	х	Х	Х
	4.5F	Adjustments to the nutrition intervention/plan of care, if indicated	х	Х	Х
	4.5G	Future plans for nutrition care, nutrition monitoring and evaluation, follow-up, referral, or discharge	х	Х	Х

#### Examples of Outcomes for Standard 4: Nutrition Monitoring and Evaluation

- The patient/client/community outcome(s) directly relate to the nutrition diagnosis and the goals established in the nutrition intervention/plan of care. Examples include, but are not limited to:
  - Nutrition outcomes (eg, change in knowledge, behavior, food, or nutrient intake)
  - Clinical and health status outcomes (eg, change in laboratory values, body weight, blood pressure, risk factors, signs and symptoms, clinical status, infections, complications, morbidity, and mortality)

(continued on next page)

Figure 1. (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

- Patient/client/population-centered outcomes (eg, quality of life, satisfaction, self-efficacy, self-management, functional ability)
- Health care utilization and cost-effectiveness outcomes (eg, change in medication, special procedures, planned/ unplanned clinic visits, preventable hospital admissions, length of hospitalizations, prevented or delayed nursing home admissions, morbidity, and mortality)
- Nutrition intervention/plan of care and documentation is revised, if indicated
- Documentation of nutrition monitoring and evaluation is:
  - Specific
  - Measurable
  - Attainable
  - Relevant
  - Timely
  - Comprehensive
  - Accurate
  - Dated and Timed

<sup>a</sup>Oncology: Oncology is a branch or of medicine addressing the prevention, diagnosis, and treatment of cancer. The cancer care continuum encompasses prevention, treatment, recovery from treatment, survivorship, living with cancer, and palliative/hospice care. An oncology RDN may practice in, but is not limited to, the following settings and disciplines: medical oncology, surgical oncology, radiation oncology, cancer prevention/wellness, hematology, hematopoietic stem cell transplantation, palliative care/hospice, and oncology nutrition-related research. An oncology RDN's practice reflects the setting and populations served (eg, pediatrics or adults) with diverse cancer diagnoses, including expanded roles and responsibilities reflecting the RDN's interests and the organization's activities (eg, research, case management, management of patients/clients receiving home nutrition support [enteral and/or parenteral nutrition]).

<sup>b</sup>**Advocate**: An *advocate* is a person who provides support and/or represents the rights and interests at the request of the patient/ client. The person may be a family member or an individual not related to the patient/client who is asked to support the patient/client with activities of daily living or is legally designated to act on behalf of the patient/client, particularly when the patient/client has lost decision-making capacity. (Adapted from definitions within The Joint Commission Glossary of Terms<sup>12</sup> and the Centers for Medicare and Medicaid Services, Hospital Conditions of Participation<sup>6</sup>).

<sup>c</sup>Interprofessional: The term *interprofessional* is used in this evaluation resource as a universal term. It includes a diverse group of team members (eg, physicians, nurses, dietitian nutritionists, pharmacists, psychologists, social workers, and occupational and physical therapists), depending on the needs of the patient/client. nterprofessional could also mean interdisciplinary or multidisciplinary.

<sup>d</sup>**Non-physician practitioner**: A *non-physician practitioner* may include a physician assistant, nurse practitioner, clinical nurse specialist, certified registered nurse anesthetist, certified nurse-midwife, clinical social worker, clinical psychologist, anesthesiologist's assistant, qualified dietitian, or nutrition professional. Disciplines considered for privileging by a facility's governing body and medical staff must be in accordance with state law.<sup>6,7</sup> The term *privileging* is not referenced in the Centers for Medicare and Medicaid Services Long-Term Care (LTC) Regulations. With publication of the Final Rule revising the Conditions of Participation for LTC facilities effective November 2016, post-acute care settings, such as skilled and long-term care facilities, may now allow a resident's attending physician the option of delegating order writing for therapeutic diets, nutrition supplements, or other nutrition-related services to the qualified dietitian or clinically qualified nutrition professional, if consistent with state law, and organization policies.<sup>9,10</sup>

**Figure 1.** (continued) Standards of Practice for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The terms patient, client, customer, individual, person, group, or population are used interchangeably with the actual term used in a given situation depending on the setting and the population receiving care or services.

# Standards of Professional Performance for Registered Dietitian Nutritionists in Oncology Nutrition

#### Standard 1: Quality in Practice

The registered dietitian nutritionist (RDN) provides quality services using a systematic process with identified ethics, leadership, accountability, and dedicated resources.

#### Rationale:

Quality practice in nutrition and dietetics is built on a solid foundation of education and supervised practice, credentialing, evidence-based practice, demonstrated competence, and adherence to established professional standards. Quality practice requires systematic measurement of outcomes, regular performance evaluations, and continuous improvement.

Bold Indica		cators are Academy Core RDN Standards of Professional Performance	_	ifies the indic			
Each	RDN:		Competent	Competent Proficient X X			
1.1	of p	ies with applicable laws and regulations as related to his/her area(s) ractice (eg, Health Insurance Portability and Accountability Act AA], state/local food safety regulations)	х	Х	Х		
1.2	Performs within individual and statutory scope of practice and applicable laws and regulations			Х	Х		
	1.2A	Complies with applicable state licensure or certification laws and regulations including telehealth	Х	Х	Х		
1.3	1	es to sound business and ethical billing practices applicable to the and setting	Х	Х	Х		
1.4	Engi Qual	national quality and safety data (eg, National Academies of Sciences, neering, and Medicine: Health and Medicine Division, National lity Forum, Institute for Healthcare Improvement, Centers for	Х	Х	Х		
	Surg Netv	icare and Medicaid Services Quality Indicators, American College of Jeon's [ACoS] Commission on Cancer, National Comprehensive Cancer work [NCCN]) to improve the quality of services provided and to Jeon Cancer customer-centered services					
	Surg Netv	eon's [ACoS] Commission on Cancer, National Comprehensive Cancer vork [NCCN]) to improve the quality of services provided and to		X	х		
	Surg Netv enha	leon's [ACoS] Commission on Cancer, National Comprehensive Cancer work [NCCN]) to improve the quality of services provided and to ance customer-centered services  Participates in hospital/agency/organization quality monitoring		X X	X		
	Surg Netv enha 1.4A	reon's [ACoS] Commission on Cancer, National Comprehensive Cancer work [NCCN]) to improve the quality of services provided and to ance customer-centered services  Participates in hospital/agency/organization quality monitoring endeavors and advocates for oncology <sup>a</sup> nutrition services  Leads efforts to maximize oncology nutrition management services					
	Surg Netv enha 1.4A 1.4B	peon's [ACoS] Commission on Cancer, National Comprehensive Cancer work [NCCN]) to improve the quality of services provided and to ance customer-centered services  Participates in hospital/agency/organization quality monitoring endeavors and advocates for oncology <sup>a</sup> nutrition services  Leads efforts to maximize oncology nutrition management services using national quality and safety data  Anticipates changes to local, state, and national quality initiatives, and			Х		
1.5	Surg Netv enha 1.4A 1.4B 1.4C 1.4C	peon's [ACoS] Commission on Cancer, National Comprehensive Cancer work [NCCN]) to improve the quality of services provided and to ance customer-centered services  Participates in hospital/agency/organization quality monitoring endeavors and advocates for oncology <sup>a</sup> nutrition services  Leads efforts to maximize oncology nutrition management services using national quality and safety data  Anticipates changes to local, state, and national quality initiatives, and leads efforts to support oncology nutrition and related services  Leads performance-improvement initiatives to ensure national quality	X		X		

Figure 2. Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Bold I Indica		ators are	Academy Core RDN Standards of Professional Performance	The "X" signi the le	fies the indic vel of practic	
Each I	RDN:			Competent	Proficient	Exper
1.6	eval	uate safet	r designs an outcomes-based management system to y, effectiveness, quality, person-centeredness, equity, d efficiency of practice	Х	Х	х
	1.6A	1	s colleagues and others, as applicable, in systematic omes management	Х	Х	Х
		1.6A1	Participates in interprofessional efforts to improve oncology outcomes	Х	Х	Х
		1.6A2	Collaborates on interprofessional efforts to address or improve oncology outcomes		Х	Х
		1.6A3	Leads interprofessional efforts to establish and improve oncology nutrition care interventions and outcomes			Х
	1.6B	Defines	expected outcomes	Х	Х	Х
	1.6C	1	dicators that are specific, measurable, attainable, realistic, imely (S.M.A.R.T.)	Х	Х	Х
		1.6C1	Collects and documents nationally standardized and consensus-based oncology performance measures	Х	Х	Х
		1.6C2	Participates in or selects criteria for data collection specific to population (eg, demographics, including acuity, recognized clinical risk factors, morbidity, and mortality data) and setting as part of a quality-improvement process	X	Х	х
		1.6C3	Serves in leadership role to evaluate benchmarks of cancer and nutrition-related program indicators compared to federal, state, and local public health and population based indicators (eg, Healthy People 2020 Leading Health Indicators, Health Effectiveness Data and Information Set, and national oncology quality-improvement measure sets) to improve outcomes and positively impact program planning and development			Х
	1.6D	Measur outco	es quality of services in terms of structure, process, and omes	Х	Х	Х
		1.6D1	Uses systematic processes and tools to collect and analyze the data; seeks assistance as needed	Х	Х	Х
		1.6D2	Develops systematic processes and tools to collect, monitor, and analyze the data against expected outcomes (eg, outcomes data-collection tools available in the Academy Complete Resource Guide for Oncology)		X	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

1.6D3  1.6D4  Incorp improor w	Selects criteria for data collection, and advocates for and participates in the development of data-collection tools (eg, clinical, operational, and financial)  Develops and/or uses systematic process to collect and analyze oncology-related pooled data as part of an interprofessional or interorganization quality improvement process to improve outcomes and quality of care	_	fies the indicated of practice  Proficient  X	
1.6D4	participates in the development of data-collection tools (eg, clinical, operational, and financial)  Develops and/or uses systematic process to collect and analyze oncology-related pooled data as part of an interprofessional or interorganization quality improvement process to improve outcomes and quality of care	Competent		X
1.6D4	participates in the development of data-collection tools (eg, clinical, operational, and financial)  Develops and/or uses systematic process to collect and analyze oncology-related pooled data as part of an interprofessional or interorganization quality improvement process to improve outcomes and quality of care		Х	
Incorp impr or w	analyze oncology-related pooled data as part of an interprofessional or interorganization quality improvement process to improve outcomes and quality of care			Х
impi or w	prates electronic clinical quality measures to evaluate and			
	ove care of patients/clients with or at risk for malnutrition ith malnutrition (www.eatrightpro.org/emeasures)	Х	Х	Х
	nents outcomes and patient reported outcomes (eg, MIS <sup>c</sup> )	Х	Х	Х
1.6F1	Reports outcomes to appropriate individuals and groups	Х	Χ	Х
1.6F2	Uses appropriate data-collection tools to collect, document, analyze, and share (with appropriate institutional approval) outcomes data		X	Х
1.6F3	Leads or collaborates in organization-approved efforts to share process and outcomes data with the cancer community			Х
loca	pates in, coordinates, or leads program participation in , regional, or national registries and data warehouses used racking, benchmarking, and reporting service outcomes	х	Х	Х
	es outcomes data (with appropriate institutional approval) in cientific literature		Х	Х
vision of s	ddresses potential and actual errors and hazards in ervices or brings to attention of supervisors and team ppropriate	х	Х	Х
prev Med Unit		Х	Х	Х
1	—dietary supplement interactions and potential interactions reen scheduled treatments and integrative and functional upies (eg, grapefruit and paclitaxel [Taxol; Bristol-Myers Squibbology]), green tea and bortezomib [Velcade; Millenium	Х	Х	Х
Co	ontrib drug betw thera Onco	United States Pharmacopeia in collaboration with interprofessional team ontributes to awareness of potential drug—food or nutrient and drug—dietary supplement interactions and potential interactions between scheduled treatments and integrative and functional therapies (eg, grapefruit and paclitaxel [Taxol; Bristol-Myers Squibb Oncology]), green tea and bortezomib [Velcade; Millenium Pharmaceuticals, Inc]).	team  ontributes to awareness of potential drug—food or nutrient and drug—dietary supplement interactions and potential interactions between scheduled treatments and integrative and functional therapies (eg, grapefruit and paclitaxel [Taxol; Bristol-Myers Squibb Oncology]), green tea and bortezomib [Velcade; Millenium Pharmaceuticals, Inc]).	team  ontributes to awareness of potential drug—food or nutrient and X X X drug—dietary supplement interactions and potential interactions between scheduled treatments and integrative and functional therapies (eg, grapefruit and paclitaxel [Taxol; Bristol-Myers Squibb Oncology]), green tea and bortezomib [Velcade; Millenium

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Bold F Indica		ators are	Academy Core RDN Standards of Professional Performance	_	ifies the indic	
Each F	RDN:			Competent	Proficient	Expert
	1.7C	preve Medi	os systems to monitor problematic product names and error ention recommendations provided by Institute for Safe cation Practices, US Food and Drug Administration, and ed States Pharmacopia		Х	Х
	1.7D		os systems to alert oncology patients/clients and care ders to potential hazards (eg, foodborne illness outbreaks)		Х	Х
1.8	Compares actual performance to performance goals (ie, Gap Analysis, SWOT Analysis [Strengths, Weaknesses, Opportunities, and Threats], PDCA Cycle [Plan-Do-Check-Act], DMAIC [Define, Measure, Analyze, Improve, Control])			х	Х	Х
	1.8A	-	s and documents action plan to address identified gaps in and/or service performance	Х	Х	Х
		1.8A1	Develops report of individual and departmental/ organizational outcomes and improvement recommendations and disseminates findings		Х	Х
		1.8A2	Develops report and disseminates findings of outcomes and improvement recommendations at quarterly meeting of Cancer Committee when the designated nutrition services representative in an accredited ACoS Commission on Cancer institution		Х	Х
	1.8B		res individual performance to self-directed goals and cted outcomes toward achieving program/service outcomes	X	Х	Х
	1.8C		res departmental/organizational performance to goals and cted outcomes		Х	Х
	1.8D		narks departmental/organizational performance with national rams and standards			Х
1.9		tes interve ery impro	entions and workflow process (es) and identifies service and overnents	Х	Х	Х
	1.9A		continuous quality-improvement approach to measure rmance against desired outcomes using data from multiple les	Х	Х	X
	1.9B	Designs	s and conducts audits to quantify the success of interventions		Х	Χ
	1.9C	patie	es the provision of oncology nutrition services, including nt/client census, reimbursement data, and customer action survey results		Х	X
1.10			ances patient/client/population care and/or services others based on measured outcomes and established goals	Х	Х	Х
	1.10A	based	services based on data and review of most current evidenced information (eg, Oncology Evidence Based Nutrition ice Guideline, NCCN guidelines); seeks assistance as needed	Х	Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Indicators for Standard 1: Quality in Practice							
Bold Font Indicators are Academy Core RDN Standards of Professional Performance Indicators			The "X" signifies the indicators for the level of practice				
Each RDN:		Competent	Proficient	Expert			
	1.10B	Develops or contributes to implementation strategies for quality improvement tailored to the needs of the organization and patient/client populations (eg, identification/adaptation of evidence-based practice guidelines/protocols, skills training/reinforcement, organizational incentives and supports)		Х	Х		
	1.10C	Trains and guides interprofessional performance improvement activities across organization			Х		

#### Examples of Outcomes for Standard 1: Quality in Practice

- Actions are within scope of practice and applicable laws and regulations
- National quality standards and best practices are evident in customer-centered services
- Performance improvement program specific to program(s)/service(s) is established and updated as needed; is evaluated
  for effectiveness in providing desired outcomes data and striving for excellence in collaboration with other team
  members
- Performance indicators are specific, measurable, attainable, realistic, and timely (S.M.A.R.T.)
- Aggregate outcomes results meet pre-established criteria
- Quality improvement results direct refinement and advancement of practice

#### Standard 2: Competence and Accountability

The registered dietitian nutritionist (RDN) demonstrates competence in and accepts accountability and responsibility for ensuring safe, quality practice and services.

#### Rationale:

Competence and accountability in practice includes continuous acquisition of knowledge, skills, experience, and judgment in the provision of safe, quality customer-centered service.

Indica	tors for	Standard 2: Competence and Accountability					
Bold Font Indicators are Academy Core RDN Standards of Professional Performance Indicators				The "X" signifies the indicators for the level of practice			
Each I	RDN:		Competent	Proficient	Expert		
2.1		es to the code(s) of ethics (eg, Academy/CDR, other national anizations, and/or employer code of ethics)	Х	Х	х		
2.2	Perf	ates the Standards of Practice (SOP) and Standards of Professional formance (SOPP) into practice, self-evaluation, and professional elopment	х	Х	х		
	2.2A	Integrates applicable focus area(s) SOP SOPP into practice (www. eatrightpro.org/sop)	Х	Х	х		
	2.2B	Uses Revised 2017 SOP and SOPP in Oncology Nutrition and others as practice guides for professional role	Х	Х	Х		
			((	continued on r	next page)		

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Bold I		cators are	Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators the level of practice  Competent Proficient Ex		
Each I	RDN:					
	2.2C	mate Acad	corporate/institutional policy, guidelines, human resource rials (eg, career ladders, acceptable performance level) using emy focus area SOP and SOPP as guides when in a agement role		Х	Х
	2.2D	nutri	ps and defines approach to practice in the field of oncology tion, and contributes to revisions of SOP and SOPP in Oncology tion as practice evolves			Х
2.3	1		and documents competence in practice and delivery of stered service(s)	Х	Х	Х
	2.3A	deliv	es and submits evidence of practice (eg, chart notes and other erables) for review per organizational policy consistent with of practice and performance expectations	Х	Х	Х
		2.3A1	Reviews submitted evidence of practice and provides feedback to employee under review		Х	Х
2.4	Assum	es accou	ntability and responsibility for actions and behaviors	Х	Х	Х
	2.4A	Identifi	es, acknowledges, and corrects errors	Х	Х	Х
	2.4B	pract asser	excellence and exhibits professionalism in oncology nutrition ice (eg, manages change effectively; demonstrates tiveness, listening and conflict resolution skills; demonstrates y to build coalitions)	Х	Х	Х
	2.4C	onco pract	by example; exemplifies professional integrity as a leader of logy nutrition by serving as a resource for evidence-based ice in oncology nutrition and educating fellow members of the professional team/organization		Х	Х
	2.4D		and develops policies that ensure accountability as applicable management role			Х
2.5	Condu	ıcts self-e	valuation at regular intervals	Х	X	Х
	2.5A	peers from Onco with	es needs for professional development (eg, feedback from s, feedback from other health care professionals, feedback clients, comparison to SOP and SOPP indicators, and/or the clogy Nutrition Content Outline/Test Specifications provided the Certified Specialist in Oncology [CSO] credentialing nination review materials)	Х	X	Х
2.6	Desig	Designs and implements plans for professional development			Х	Х
	2.6A	in ca	ps plan and documents professional development activities reer portfolio (eg, organizational policies and procedures, entialing agency[ies])	Х	Х	Х
		2.6A1	Documents professional development activities per CDR guidelines and organization's requirements	Х	Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

			2: Competence and Accountability  Academy Core RDN Standards of Professional Performance	The "X" sign	ifies the indic	ators for
Indica		cators are	Academy core non-standards of Froiessional Ferromance	The "X" signifies the indicators the level of practice		
Each I	RDN:			Competent	Expert	
		2.6A2	Actively pursues oncology continuing education opportunities locally, regionally, and nationally	Х	Х	Х
		2.6A3	Develops and implements a plan for achieving the knowledge, skills, and experience needed to qualify for CSO certification, or others (eg, Board Certified Specialist in Pediatrics [CSP], Certified Nutrition Support Clinician [CSNC], Advanced Practice RDN [RDN-AP]) to support role and responsibilities	X	X	X
		2.6A4	Develops and implements plan for maintaining CSO certification, or others and proficient practice level applicable to setting, and role and responsibilities		Х	Х
		2.6A5	Develops and implements a plan for achieving and maintaining expert practice for the majority of Oncology Nutrition SOP and/or SOPP indicators applicable to role and responsibilities			Х
2.7	Engag	es in evid	lence-based practice and uses best practices	Х	Х	Х
	2.7A		es and utilizes/monitors major oncology care and education cations	Х	Х	Х
	2.7B	Develop	os skill in accessing and critically analyzing research		Χ	Х
	2.7C		s others in developing skills in accessing and critically zing research for application to practice			Х
	2.7D		res research into actionable items and recommendations for umers to incorporate in their daily life			Х
2.8	Participates in peer review of others as applicable to role and responsibilities				Х	Х
	2.8A	super	ates in peer evaluation, including but not limited to peer vision, clinical chart review, professional practice, and rmance evaluations, as applicable	Х	Х	Х
	2.8B		ates in scholarly review, including but not limited to oncology ssional articles, chapters, books	X	Х	Х
	2.8C		as reviewer or editorial board associate for oncology ssional organizations, journals, and books		Х	Х
	2.8D		n editorial board for scholarly review, including but not limited cology professional articles, chapters, books			Х
2.9	Mento	rs and/or	precepts others	Х	Х	Х
	2.9A	and s	ates in mentoring entry-level oncology nutrition professionals serves as a preceptor for nutrition and dietetics students/ ns; seeks guidance as needed	Х	Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Indica	Indicators for Standard 2: Competence and Accountability								
Bold I		cators are Academy Core RDN Standards of Professional Performance	_	ifies the indic					
Each RDN: Competent			Competent	Proficient	Expert				
	2.9B	Develops mentoring or internship opportunities for nutrition and dietetics practitioners, and mentoring opportunities for oncology and health care professionals		Х	Х				
2.10	adv	es opportunities (education, training, credentials, certifications) to ance practice in accordance with laws and regulations, and uirements of practice setting	х	Х	х				

## Examples of Outcomes for Standard 2: Competence and Accountability

- Practice reflects:
  - o Code(s) of ethics (eg, Academy/CDR, other national organizations, and/or employer code of ethics)
  - Scope of Practice, Standards of Practice, and Standards of Professional Performance
  - Evidence-based practice and best practices
  - CDR Essential Practice Competencies and Performance Indicators
- Practice incorporates successful strategies for interactions with individuals/groups from diverse cultures and backgrounds
- Competence is demonstrated and documented
- Services provided are safe and customer-centered
- Self-evaluations are conducted regularly to reflect commitment to lifelong learning and professional development and engagement
- Professional development needs are identified and pursued
- Directed learning is demonstrated
- Relevant opportunities (education, training, credentials, certifications) are pursued to advance practice
- CDR recertification requirements are met

### Standard 3: Provision of Services

The registered dietitian nutritionist (RDN) provides safe, quality service based on customer expectations and needs, and the mission, vision, principles, and values of the organization/business.

#### Rationale:

Quality programs and services are designed, executed, and promoted based on the RDN's knowledge, skills, experience, judgment, and competence in addressing the needs and expectations of the organization/business and its customers.

	Font Inc	licators are Academy Core RDN Standards of Professional Performance		ifies the indic evel of practic	
Each	RDN:		Competent	Proficient	Expert
3.1		butes to or leads in development and maintenance of programs/ ices that address needs of the customer or target population(s)	Х	Х	Х
	3.1A	Aligns program/service development with the mission, vision, principles, values, and service expectations and outputs of the organization/business	х	Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Bold Font In Indicators	dicators ar	re Academy Core RDN Standards of Professional Performance	_	ifies the indic	
Each RDN:			Competent	Proficient	Expert
	3.1A1	Designs, provides justification, promotes, and seeks executive commitment to new services that will meet organization or institutional goals for oncology services		Х	Х
	3.1A2	Leads in business and strategic planning at the interprofessional team/oncology program/organization level for development of appropriate products and services to meet unmet needs			Х
	3.1A3	Leads long-term thinking and planning; anticipates needs; understands strategic plans, and integrates justification into plans			Х
3.1B	custo decis	ne needs, expectations, and desired outcomes of the omers/populations (eg, patients/clients, families, community, ion makers, administrators, client organization[s]) in ram/service development	Х	Х	Х
	3.1B1	Develops oncology nutrition services and programs to accommodate patient/client needs and lifestyles with consideration of, and input from, caregivers when appropriate		Х	Х
	3.1B2	Synthesizes the results and outcomes of the services and programs to create new and unique offerings to meet patient/client and caregiver needs			Х
3.1C	1	decisions and recommendations that reflect stewardship of talent, finances, and environment	Х	Х	Х
	3.1C1	Designs and evaluates marketing strategies for RDN services; collects and utilizes benchmarking data for staffing resources		Х	Х
	3.1C2	Advocates for staffing that supports the oncology patient/ client population, census, programs and services, and goals		Х	Х
	3.1C3	Evaluates program/service data and scientific evidence to apply knowledge and skills to determine the most appropriate action plan for programs and services		Х	Х
	3.1C4	Synthesizes and applies knowledge, skills, and experience at the expert level to analyze data from multiple sources to determine the most appropriate action plan to guide organization's oncology nutrition programs and services			Х
3.1D		es programs and services that are customer-centered, rally appropriate, and minimize disparities	Х	Х	Х
	3.1D1	Adapts practices to minimize or eliminate health disparities associated with culture, race, sex, socioeconomic status, age, and other factors	Х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

	Font Ind	icators ar	re Academy Core RDN Standards of Professional Performance	_	ifies the indicated	
Each	RDN:			Competent	Proficient	Expert
3.2	1	-	c access and referral to credentialed nutrition and dietetics for quality food and nutrition programs and services	Х	Х	Х
	3.2A		outes to or designs referral systems that promote access to ified, credentialed nutrition and dietetics practitioners	Х	х	Х
		3.2A1	Receives referrals for services from and makes referrals to other nutrition professionals to address identified patient/client/caregiver needs	Х	Х	Х
		3.2A2	Promotes role and value of referring to certified oncology RDNs with the interprofessional team and in community outreach		Х	Х
		3.2A3	Directs and manages referral processes and systems			Х
	3.2B	or ide (eg, r	customers to appropriate providers when requested services entified needs exceed the RDN's individual scope of practice nurses, speech language pathologists, social workers, case agers, physicians, and other providers)	Х	Х	х
	3.2C		ors effectiveness of referral systems and modifies as needed to eve desirable outcomes	Х	Х	Х
		3.2C1	Documents sources of referrals to monitor effectiveness (ie, appropriate, timely) and modifies referral tools/ systems in collaboration with others as needed		Х	Х
		3.2C2	Leads interprofessional team to identify appropriate changes to existing referral systems or to create new ones			Х
3.3	Contri	butes to	or designs customer-centered services	Х	Х	Х
	3.3A		es needs, beliefs/values, goals, resources of the customer, and Il determinants of health	Х	Х	Х
		3.3A1	Applies patient/client/population values, goals, and needs to the design and delivery of oncology nutrition services		Х	Х
		3.3A2	Facilitates discussions and development of tools to gather data on patient/client population to guide and justify oncology nutrition services (eg, population characteristics, diagnoses, service needs, transition of care needs/ concerns)			Х
	3.3B	condi	nowledge of the customer's/target population's health litions, cultural beliefs, and business objectives/services to e design and delivery of customer-centered services	х	Х	Х
		3.3B1	Adapts program/service practices to meet the needs of an ethnically and culturally diverse oncology population	Х	Х	Х
		3.3B2	Develops a listing of established resources and services within the specific ethnic/cultural community(ies) to		Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

3.3B3 3.0B3	Searches for additional patient/client population resources to help with health-related decision making to positively influence oncology nutrition outcomes within the patient/client population's specific ethnic/cultural community(ies), and collaborates as appropriate inicates principles of disease prevention and behavioral ge appropriate to the customer or target population	_	ifies the indic evel of practic Proficient	
3.3B3  3.3B3  Communication of the change of	to help with health-related decision making to positively influence oncology nutrition outcomes within the patient/client population's specific ethnic/cultural community(ies), and collaborates as appropriate inicates principles of disease prevention and behavioral ge appropriate to the customer or target population		Proficient	
BC Commu	to help with health-related decision making to positively influence oncology nutrition outcomes within the patient/client population's specific ethnic/cultural community(ies), and collaborates as appropriate inicates principles of disease prevention and behavioral ge appropriate to the customer or target population	х		Х
chang	ge appropriate to the customer or target population	Х		
3.3C1			Х	Х
	Understands behavior change and counseling theories (eg, health belief model; social cognitive theory/social learning theory; stages of change [transtheoretical theory]; Enabling/Access Enhancing [PRECEDE model]; Fishbein/Ajzen [theory of reasoned action]) and is able to apply theories in practice	Х	X	Х
creat	e customer-centered action plans to achieve desirable	Х	Х	Х
3.3D1	Evaluates effectiveness in using different theoretical frameworks for interventions with oncology patients/ clients		Х	X
3.3D2	Directs efforts to improve collaboration between patients/ clients and other care providers			Х
BE Involve	s customers in decision making	Х	Х	Х
3.3E1	Designs oncology nutrition therapy guidelines and services according to patient/client population needs and lifestyle with consideration of and input from caregivers when appropriate	Х	Х	Х
3.3E2	Facilitates patients'/clients'/families' participation in health care decision making and goal setting		Х	Х
		Х	Х	Х
II	·	Х	Х	Х
3.4A1	Works within the traditional interprofessional team for education/skill development and to demonstrate role of RDN and nutrition in care of individuals with cancer	Х	Х	Х
3.4A2	Reports in partnership with health care providers, local health care system and referral sources to support/plan for treatment-related care, services, and education, including Survivorship Care Plan development	Х	Х	Х
3	3.3D2  E Involve 3.3E1  3.3E2  Ecutes progra and customer A Collabo and v 3.4A1	Enabling/Access Enhancing [PRECEDE model]; Fishbein/ Ajzen [theory of reasoned action]) and is able to apply theories in practice  D Collaborates with the customers to set priorities, establish goals, and create customer-centered action plans to achieve desirable outcomes  3.3D1 Evaluates effectiveness in using different theoretical frameworks for interventions with oncology patients/ clients  3.3D2 Directs efforts to improve collaboration between patients/ clients and other care providers  E Involves customers in decision making  3.3E1 Designs oncology nutrition therapy guidelines and services according to patient/client population needs and lifestyle with consideration of and input from caregivers when appropriate  3.3E2 Facilitates patients'/clients'/families' participation in health care decision making and goal setting  ecutes programs/services in an organized, collaborative, cost-effective, and customer-centered manner  A Collaborates and coordinates with peers, colleagues, stakeholders, and within interprofessional teams  3.4A1 Works within the traditional interprofessional team for education/skill development and to demonstrate role of RDN and nutrition in care of individuals with cancer  3.4A2 Reports in partnership with health care providers, local health care system and referral sources to support/plan for treatment-related care, services, and education, including	Enabling/Access Enhancing [PRECEDE model]; Fishbein/ Ajzen [theory of reasoned action]) and is able to apply theories in practice  D Collaborates with the customers to set priorities, establish goals, and create customer-centered action plans to achieve desirable outcomes  3.3D1 Evaluates effectiveness in using different theoretical frameworks for interventions with oncology patients/ clients  3.3D2 Directs efforts to improve collaboration between patients/ clients and other care providers  E Involves customers in decision making  3.3E1 Designs oncology nutrition therapy guidelines and services according to patient/client population needs and lifestyle with consideration of and input from caregivers when appropriate  3.3E2 Facilitates patients'/clients'/families' participation in health care decision making and goal setting  ecutes programs/services in an organized, collaborative, cost-effective, and customer-centered manner  A Collaborates and coordinates with peers, colleagues, stakeholders, and within interprofessional teams  3.4A1 Works within the traditional interprofessional team for education/skill development and to demonstrate role of RDN and nutrition in care of individuals with cancer  3.4A2 Reports in partnership with health care providers, local health care system and referral sources to support/plan for treatment-related care, services, and education, including Survivorship Care Plan development	Enabling/Access Enhancing [PRECEDE model]; Fishbein/ Ajzen [theory of reasoned action]) and is able to apply theories in practice  D Collaborates with the customers to set priorities, establish goals, and create customer-centered action plans to achieve desirable outcomes  3.3D1 Evaluates effectiveness in using different theoretical frameworks for interventions with oncology patients/ clients  3.3D2 Directs efforts to improve collaboration between patients/ clients and other care providers  E Involves customers in decision making  X X  3.3E1 Designs oncology nutrition therapy guidelines and services according to patient/client population needs and lifestyle with consideration of and input from caregivers when appropriate  3.3E2 Facilitates patients//clients/families/ participation in health care decision making and goal setting  cuttes programs/services in an organized, collaborative, cost-effective, and customer-centered manner  A Collaborates and coordinates with peers, colleagues, stakeholders, and within interprofessional teams  3.4A1 Works within the traditional interprofessional team for education/skill development and to demonstrate role of RDN and nutrition in care of individuals with cancer  3.4A2 Reports in partnership with health care providers, local health care system and referral sources to support/plan for treatment-related care, services, and education, including

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Bold Font In Indicators	dicators ar	e Academy Core RDN Standards of Professional Performance	_	ifies the indic		
Each RDN:			Competent	Proficient	Expert	
	3.4A3	Serves in consultant role for medical management of cancer and comorbidities		Х	Х	
	3.4A4	Plans, develops, and facilitates interprofessional process for implementation of systems/programs of oncology nutrition care and services			Х	
3.4B	and e scree recor	nd participates in or leads in the selection, design, execution, evaluation of customer programs and services (eg, nutrition ning system, medical and retail foodservice, electronic health ds, interprofessional programs, community education, grant agement)	X	Х	Х	
	3.4B1	Uses, collaborates on, or develops process for nutrition screening in the oncology population using evidenced-based screening tools for the oncology population; refer to Academy Oncology Evidence-Based Nutrition Practice Guideline <sup>22</sup>		Х	Х	
	3.4B2	Monitors and evaluates the effectiveness of oncology nutrition screening (eg, Malnutrition Screening Tool [MST]) and assessment (eg, Patient-Generated Subjective Global Assessment [PG-SGA]) tools; refer to Academy Oncology Evidence-Based Nutrition Practice Guideline <sup>22</sup>		Х	Х	
	3.4B3	Develops and manages oncology programs and services in compliance with national guidelines and standards (eg, Academy Oncology Evidence-Based Nutrition Practice Guidelines, ACoS Commission on Cancer Program Standards, NCCN Clinical Practice Guidelines in Oncology, World Cancer Research Fund/American Institute for Cancer Research: Food, Nutrition, Physical Activity, and the Prevention of Cancer report and recommendations for cancer prevention)		X	Х	
	3.484	Plans and develops or collaborates on oncology community-based health promotion/prevention programs based on patient/client/population needs, culture, use of evidence-based strategies, and available resources, as applicable; and incorporating behavior change theory, self-concept, lifestyle functions, evaluation of learning		Х	X	
	3.4B5	Analyzes, documents, and reports data from oncology nutrition screening audits		Х	Х	
	3.4B6	Establishes administratively sound evidence-based programs (eg, cancer prevention, oncology education, survivorship program, and medical nutrition therapy services)			Х	
	3.4B7	Leads team on program review, identifying changes, and process revisions as needed			Х	

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term customer is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Bold Font Ir	dicators a	re Academy Core RDN Standards of Professional Performance	_	ifies the indic	
Each RDN:			Competent	Proficient	Expert
3.4C	main trans resou mate	nd develops or contributes to selection, design, and tenance of policies, procedures (eg, discharge planning/itions of care), protocols, standards of care, technology irces (eg, HIPAA-compliant telehealth platforms), and training rials that reflect evidence-based practice in accordance with cable laws and regulations	Х	х	Х
	3.4C1	Uses evidence-based guidelines, best practices, and national and international guidelines in the delivery of oncology nutrition services	Х	Х	Х
	3.4C2	Participates in development and updating of policies, procedures, protocols, and evidence-based practice tools applicable to setting	Х	Х	Х
	3.4C3	Develops oncology nutrition programs, protocols, and policies based on current research, evidence-based guidelines, best practices, trends, and national and international guidelines		Х	Х
	3.4C4	Translates research findings into the development of policies, procedures, protocols, and guidelines for oncology nutrition care			Х
	3.4C5	Leads process of developing, monitoring, and evaluating the use of policies/protocols/guidelines/practice tools for oncology nutrition programs based on evidence-based national and international guidelines, best practices, trends, national and organization goals and expectation; and plans and manages changes			X
3.4D	other medi dialy settir regul	nd participates in or develops processes for order writing and renutrition-related privileges, in collaboration with the cal staff <sup>d</sup> or medical director (eg, post-acute care settings, sis center, public health, community, free-standing clinic ngs), consistent with state practice acts, federal and state ations, organization policies, and medical staff rules, ations, and bylaws	X	X	X
	3.4D1	Uses and participates in or leads development of processes for privileges or other facility-specific processes related to (but not limited to) implementing physician/non-physician practitionere-driven delegated orders or protocols, initiating, or modifying orders for therapeutic diets, medical foods/nutrition supplements, dietary supplements, enteral and parenteral nutrition, laboratory tests, medications, and adjustments to fluid therapies or electrolyte replacements	х	Х	х

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	Font Ind	licators ar	e Academy	Core RDN Standards of Professional Performance	_	ifies the indicated in	
Each	RDN:				Competent	Proficient	Expert
			3.4D1i	Contributes to organization/medical staff process for identifying RDN privilege options to support oncology nutrition care and services (eg, feeding tube placement; diet orders; liquid nutritional supplements and modular products; vitamin and mineral supplements; enteral and parenteral nutrition orders)		Х	X
			3.4D1ii	Negotiates and/or establishes privileges at the organization or systems level for new advances in practice			Х
		3.4D2	proces related and pe and m home (	d participates in or leads development of sees for privileging for provision of nutrition-d services, including (but not limited to) initiating erforming bedside swallow screenings, inserting conitoring nasoenteric feeding tubes, providing enteral nutrition or infusion management services redering formula and supplies) and indirect metry measurements	X	X	Х
		3.4D3	provide	es collaborative practice with other health care ers at organization or systems level (eg, a disease gement program, case management)			Х
	3.4E	grant adhei	t funder gu	ablished billing regulations, organization policies, idelines, if applicable to role and setting, and cal and transparent financial management and	х	х	Х
	3.4F	consi	stent with	th the interprofessional team and referring party the HIPAA rules for use and disclosure of onal health information	Х	Х	Х
3.5	deliv	very of cu	ıstomer-cen	al, and support personnel appropriately in the ntered care or services in accordance with laws, sation policies and procedures	Х	Х	Х
	3.5A	with t	the qualific	including direct care to patients/clients, consistent cations, experience, and competence of chnical, and support personnel	Х	Х	Х
	3.5B		•	sional, technical, and support personnel (eg, etetics technician, registered)	Х	х	Х
		3.5B1		ofessional, technical, and support personnel, and tes and documents their competence		Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

	Font Inc	licators ar	re Academy Core RDN Standards of Professional Performance	_	ifies the indic	
Each	RDN:			Competent	Proficient	Expert
3.6	_	ns and im omers	plements food delivery systems to meet the needs of	Х	Х	Х
	3.6A	to ad statu: and r (ie, h retail comn	prates in or leads the designs of food delivery systems dress health care needs and outcomes (including nutrition s), ecological sustainability, and to meet the culture related needs and preferences of target populations ealth care patients/clients, employee groups, visitors to venues schools, child and adult day-care centers, nunity feeding sites, farm to institution initiatives, local banks)	X	X	Х
		3.6A1	Collects data and offers feedback on current food/formula delivery systems reflecting needs and input of the oncology population	Х	Х	Х
		3.6A2	Collaborates in the design, evaluation, and/or revision of food delivery systems and other nutrition-related services (eg, food-safety considerations related to food preparation, holding, and delivery) for specific oncology populations		Х	Х
		3.6A3	Leads the design, evaluation, and/or revision of food-delivery systems and nutrition-related services and consults on food-delivery systems for specific oncology populations at the systems level			Х
	3.6B	of me targe	rates in, consults/collaborates with, or leads the development enus to address health, nutritional, and cultural needs of it population(s) consistent with federal, state or funding te regulations or guidelines	х	х	Х
	3.6C	proce dieta	pates in, consults/collaborates with, or leads interprofessional less for determining medical foods/nutritional supplements, ry supplements, enteral and parenteral nutrition formularies, delivery systems for target population(s)	х	Х	Х
		3.6C1	Provides guidance regarding products and formulas in accordance with best practices (eg, American Society for Parenteral and Enteral Nutrition guidelines)	Х	Х	Х
3.7	Mainta	ains recor	ds of services provided	Х	Х	Х
	3.7A		ents according to organization policies, procedures, lards, and systems including electronic health records	Х	Х	Х
		3.7A1	Uses and participates in the development/revision of electronic health records applicable to setting	Х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

	Font Inc	dicators ar	e Academy Core RDN Standards of Professional Performance	_	ifies the indic	
Each	RDN:			Competent	Proficient	Expert
	3.7B	-	ents data management systems to support interoperable collection, maintenance, and utilization	Х	Х	Х
		3.7B1	Develops or collaborates with the interprofessional team to capture oncology-specific data through electronic health records or other data-collection tools		Х	Х
		3.7B2	Contributes nutrition-related expertise to national cancer- related bioinformatics projects as needed (eg, National Cancer Institutes' Cancer Bioinformatics Grid project)			Х
	3.7C	cost/	ata to document outcomes of services (ie, staff productivity, benefit, budget compliance, outcomes, quality of services) provide justification for maintenance or expansion of services	х	Х	Х
	3.7D		ata to demonstrate program/service achievements and pliance with accreditation standards, laws, and regulations	Х	Х	Х
		3.7D1	Prepares and presents reports for organization and accrediting bodies		Х	Х
3.8		ates for p	provision of quality food and nutrition services as part of	Х	Х	Х
	3.8A		unicates with policy makers regarding the benefit/cost of ty food and nutrition services	Х	Х	Х
		3.8A1	Interacts with policy makers and insurers to contribute and influence oncology nutrition issues	Х	Х	Х
		3.8A2	Advocates for cancer prevention and cancer care services at the local, state, and federal policy level; and promotes public policy that influences provision of cancer care and services by participating in legislative and policy-making activities	X	X	Х
		3.8A3	Works to introduce or collaborate on policy/law to facilitate oncology nutrition care across the cancer continuum (from prevention to survivorship)		Х	Х
		3.8A4	Takes leadership role in cancer advocacy activities/issues; authors articles and deliver presentations on topic; networks with other cancer advocacy interested parties			Х
		3.8A5	Acts as an expert to law, policy makers, and insurers for oncology nutrition issues			Х
	3.8B		tes in support of food and nutrition programs and services opulations with special needs and chronic conditions	Х	Х	Х
		3.8B1	Assesses client population for situations where cancer advocacy is needed		Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

Indi	Indicators for Standard 3: Provision of Services							
	Font Inc	dicators are Academy Core RDN Standards of Professional Performance	_	ifies the indic				
Each	RDN:		Competent	Proficient	Expert			
	3.8C	Advocates for protection of the public through multiple avenues of engagement (eg, legislative action, establishing effective relationships with elected leaders and regulatory officials, participation in various Academy committees, workgroups and task forces, Dietetic Practice Groups, Member Interest Groups, and State Affiliates)	Х	Х	х			
	3.8D	Participates in cancer advocacy activities (eg, community cancer screenings, local American Cancer Society events), support groups, and community efforts to address needs of individuals with cancer	Х	Х	х			

### **Examples of Outcomes for Standard 3: Provision of Services**

- Program/service design and systems reflect organization/business mission, vision, principles, and values, and customer needs and expectations
- Customers participate in establishing program/service goals and customer-focused action plans and/or nutrition interventions (eq, in-person or via telehealth)
- Customer-centered needs and preferences are met
- · Customers are satisfied with services and products
- Customers have access to food assistance
- Customers have access to food and nutrition services
- · Foodservice system incorporates sustainability practices addressing energy and water use, and waste management
- Menus reflect the cultural, health, and/or nutritional needs of target population(s) and consideration of ecological sustainability
- Evaluations reflect expected outcomes and established goals
- Effective screening and referral services are established or implemented as designed
- · Professional, technical, and support personnel are supervised when providing nutrition care to customers
- Ethical and transparent financial management and billing practices are used per role and setting

### Standard 4: Application of Research

The registered dietitian nutritionist (RDN) applies, participates in, and/or generates research to enhance practice. Evidence-based practice incorporates the best available research/evidence and information in the delivery of nutrition and dietetics services.

Application, participation, and generation of research promote improved safety and quality of nutrition and dietetics practice and services.

Indicators for Standard 4: Application of Research									
	Bold Font Indicators are Academy Core RDN Standards of Professional Performance Indicators  The "X" signifies the indicators for the level of practice								
Each	RDN:	Competent	Proficient	Expert					
4.1	Reviews best available research/evidence and information for application to practice	Х	Х	Х					
	(continued on next page)								

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	Font Incators	licators are Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators the level of practice		
Each	RDN:		Competent	Proficient	Exper
	4.1A	Understands basic research design and methodology	Х	Х	Х
	4.1B	Uses and encourages the use of evidence-based tools and/or resources as a basis for stimulating awareness and integration of current evidence, especially the Academy Oncology Evidence-Based Nutrition Practice Guidelines	Х	Х	Х
	4.1C	Identifies pertinent nutrition-related clinical trial information (eg, National Cancer Institute resources) for application to patient/client care		Х	Х
	4.1D	Understands study outcomes and how to interpret and apply the results to oncology clinical practice		Х	Х
	4.1E	Identifies key clinical and management questions and utilizes systematic methods to extract evidence-based research to answer questions (suggested resource: Academy's Evidence Analysis Manual)		Х	Х
	4.1F	ldentifies key questions in clinical decision making, extracts research, and adjusts practice based on strength of this evidence		Х	Х
	4.1G	Functions as a primary or senior author or reviewer of research and organization position papers, and other scholarly work			Х
4.2		he best available research/evidence and information as the foundation evidence-based practice	Х	х	х
	4.2A	Systematically reviews the available scientific literature in situations where evidence-based practice guidelines for oncology nutrition do not exist		Х	Х
	4.2B	Interprets the strengths and weaknesses of research findings from a single study in light of the more comprehensive research base on a given topic		Х	Х
	4.2C	Mentors others in applying evidence-based research and guidelines to practice (eg, considers the full breadth of research and other literature about best practices to recognize oncology as a complex, multifactorial disease state affecting multiple body systems)			Х
4.3		ates the best available research/evidence and information with best ctices, clinical and managerial expertise, and customer values	Х	х	Х
4.4		butes to the development of new knowledge and research in nutrition dietetics	Х	Х	Х
	4.4A	Participates in efforts to extend research to practice through journal clubs, professional supervision, and the Academy's Dietetics Practice-Based Research Network	Х	Х	Х
	4.4B	Participates in oncology nutrition research, and applies the findings to professional practice, as appropriate	Х	Х	Х
	4.4C	Participates in design and/or implementation and reporting of practice-based research		Х	Х

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Indic	ators fo	Standard 4: Application of Research			
	Font Inc	licators are Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators for the level of practice		
Each	RDN:		Competent	Proficient	Expert
	4.4D	Identifies and initiates research relevant to oncology practice as the primary investigator or as a collaborator with other members of the health care team or community			Х
	4.4E	Serves as advisor, mentor, preceptor, and/or committee member for graduate-level research			Х
4.5	colla	otes application of research in practice through alliances or aboration with food and nutrition and other professionals and anizations	х	х	х
	4.5A	Facilitates or participates in studies related to oncology nutrition care practice		Х	Х
	4.5B	Collaborates on interprofessional and/or interorganizational teams to perform and disseminate nutrition research related to oncology care	_	Х	Х
	4.5C	Participates in the Academy's Evidence Analysis Library process for development or updating of oncology evidence-based practice guidelines or other topics		Х	Х
	4.5D	Leads interprofessional and/or interorganizational research activities			Х

### Examples of Outcomes for Standard 4: Application of Research

- Evidence-based practice, best practices, clinical and managerial expertise, and customer values are integrated in the delivery of nutrition and dietetics services
- Customers receive appropriate services based on the effective application of best available research/evidence and information
- Best available research/evidence and information is used as the foundation of evidence-based practice

### Standard 5: Communication and Application of Knowledge

The registered dietitian nutritionist (RDN) effectively applies knowledge and expertise in communications.

#### Rationale:

The RDN works with others to achieve common goals by effectively sharing and applying unique knowledge, skills, and expertise in food, nutrition, dietetics, and management services.

Indicators for Standard 5: Communication and Application of Knowledge								
Bold Indic		dicators are Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators for the level of practice					
Each	RDN:		Competent	Proficient	Expert			
5.1		nunicates and applies current knowledge and information based on lence	Х	Х	Х			
	5.1A	Demonstrates critical thinking and problem-solving skills when communicating with others	Х	Х	х			

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

	Font Inc	licators ar	e Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators the level of practice		
Each	RDN:			Competent	Proficient	Expert
	5.1B	conju	the best available research/evidence and information in nction with other health care professionals to individualizent/client care	Х	Х	Х
	5.1C	level	s evidence-based oncology nutrition information at the local (eg, community groups, colleagues, health care administrators, executives)	Х	Х	Х
	5.1D	profe	ets current oncology nutrition research and applies to ssional practice and to practical application in communications verse audiences, as appropriate		Χ	Х
	5.1E	guide interp	rs food-safety regulations and evidence-based guidelines to e oncology patient/client care and education, discussions with professional team in designing program guidelines, and mation communicated to the public		X	Х
	5.1F		strates flexibility, critical thinking, and innovation with the to effectively apply and communicate complex ideas			Х
	5.1G		as an expert reference for colleagues, other health care ders, the community, and outside agencies, related to oncology ion			Х
5.2	met	elects appropriate information and the most effective communication method or format that considers customer-centered care and the needs of the individual/group/population			Х	Х
	5.2A		mmunication methods (ie, oral, print, one-on-one, group, I, electronic, and social media) targeted to various audiences	Х	Х	Х
		5.2A1	Compares and modifies communication methods to provide education and counseling to target audience to enhance comprehension of content		Х	Х
		5.2A2	Investigates target audience needs, learning style(s), and desired outcomes, and planned actions for audience to identify effective communication method(s) to achieve goal			Х
	5.2B		formation technology to communicate, disseminate, manage ledge, and support decision making	Х	Х	Х
		5.2B1	Participates in, uses, and/or leads electronic professional networking groups to stay current in oncology nutrition practice (eg, Academy's Oncology Nutrition Dietetic Practice Group listserv)	Х	Х	Х
		5.2B2	Identifies and/or develops web-based/electronic oncology nutrition education tools for target audience(s)		Х	Х
		5.2B3	Contributes nutrition expertise to oncology-related			Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

	Font Inc	licators a	re Academy Core RDN Standards of Professional Performance		ifies the indic	
Each	RDN:			Competent	Proficient	Expert
5.3	cult		vledge of food and nutrition with knowledge of health, I sciences, communication, informatics, sustainability, and	х	Х	Х
	5.3A	_	tes new knowledge of oncology nutrition therapy as it applies e patient/client population	Х	Х	Х
	5.3B	_	tes knowledge of oncology nutrition therapy in new and varied ngs, circumstances, and use in social media		Х	Х
	5.3C		new knowledge of oncology nutrition therapy in varied ext with clients/families, colleagues, and the public			Х
	5.3D	pract	he integration and application of new scientific knowledge into ice for complex problems, new research methodologies, and in munications with health care professionals and the public			Х
5.4		Shares current, evidence-based knowledge, and information with various audiences			Х	Х
	5.4A		customers, families, students, and interns in the application powledge and skills	Х	Х	Х
		5.4A1	Participates as an educator, mentor, or preceptor to students, interns, or health care professionals within or outside of profession		Х	Х
		5.4A2	Mentors RDNs interested in pursuing CSO or other credentials		Х	Х
		5.4A3	Develops educational and/or mentorship programs for health care professionals that promote nutrition in oncology care and education			Х
	5.4B		individuals and groups to identify and secure appropriate available educational and other resources and services	Х	Х	Х
		5.4B1	Identifies, directs, and guides consumers to appropriate oncology nutrition information (eg, American Institute for Cancer Research; American Cancer Society; Academy Oncology Nutrition Dietetic Practice Group)	Х	Х	Х
		5.4B2	Facilitates collaborations with community groups to disseminate oncology nutrition information		Х	Х
		5.4B3	Directs and manages systematic processes to identify, track, and monitor utilization of client resources			Х
	5.4C	-	rofessional writing and verbal skills in all types of munications	Х	Х	Х
		5.4C1	Sharpens written and oral communication skills with the ability to translate complex scientific and policy information to the public	Х	Х	Х

Figure 2. (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/ patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

	Font Ind	licators ar	e Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators for the level of practice		
Each	RDN:			Competent	Proficient	Expert
	5.4D	Reflects meth	knowledge of population characteristics in communication ods	Х	Х	Х
		5.4D1	Reflects knowledge of population characteristics in communication methods used with patient/client population (eg, literacy and numeracy levels, need for translation of written materials or a translator, communication skills)	Х	Х	Х
	5.4E	comp	ts information and research related to conventional and lementary oncology nutrition for patients/clients, colleagues, he public		Х	Х
	5.4F	· ·	os oncology nutrition articles and other resources for umers and other health care professionals		Х	Х
5.5	Establishes credibility and contributes as a food and nutrition resource within the interprofessional health care and management team, organization, and community			Х	Х	Х
	5.5A		utes formally and informally to the patient care team (eg, s relevant articles, investigates queries)	Х	Х	Х
	5.5B		es the specialized knowledge and skills of the oncology RDN the CSO or other credentials to the interprofessional team		Х	Х
	5.5C	syster	ates in interprofessional collaborations at the organization or ms level (eg, state or community advisory boards, nonprofit nizations/agencies)		Х	Х
	5.5D	nutrit	ed as an expert/resource of scientific information in oncology ion and/or related field by colleagues and/or medical nunity			Х
5.6		Communicates performance improvement and research results through publications and presentations			Х	Х
	5.6A		s information on evidence-based oncology research and nation at the local level (eg, community groups, colleagues)	Х	Х	Х
	5.6B		and/or serves on planning committees/task forces to develop nuing education or community programs	Х	Х	Х
	5.6C		s at local, regional, and national meetings and authors ogy-related publications		Х	Х
	5.6D		n a leadership role for oncology-related publications and am planning of regional and national meetings		Х	Х
	5.6E	prese	as an author of oncology-related publications and oncology nter for consumer and health care provider audiences on ogy topics		Х	Х

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

	Font Inc	dicators are Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators for the level of practice			
Each	RDN:		Competent	Proficient	Expert	
	5.6F	Serves as consultant to business, industry, and national oncology organizations regarding education needs of survivors, consumers, and health care providers		Х	Х	
	5.6G	Uses experience and data (eg, position papers, practice papers, meta-analysis, review articles) to generate new knowledge and develop new guidelines, programs, and policies in oncology practice areas			Х	
5.7	state gov four	opportunities to participate in and assume leadership roles with local, e, and national professional and community-based organizations (eg, ernment-appointed advisory boards, community coalitions, schools, ndations, or non-profit organizations serving the food insecure) viding food and nutrition expertise	Х	х	Х	
	5.7A	Uses habits of good interfacing (communication, information gathering and practices) to lead in oncology nutrition	Х	Х	Х	
	5.7B	Serves on local oncology planning committees/task forces for health professionals, industry, and community	Х	Х	Х	
	5.7C	Serves on regional and national oncology planning committees/ taskforces/advisory boards for health-related organizations, industry, and the community (eg, ACoS Commission on Cancer)		Х	Х	
	5.7D	Participates as invited reviewer, author, or presenter at local and regional meetings and media outlets		Х	Х	
	5.7E	Participates in leadership role for publications (ie, editor, editorial advisory board) and on program planning committees		Х	Х	
	5.7F	Proactively seeks opportunities (local, regional, and national, and international levels) to integrate practice expertise and programs with larger system (ie, American Cancer Society), and oncology-specific professional groups (eg, American Society for Clinical Oncology, Oncology Nursing Society, ACoS Commission on Cancer, NCCN)			Х	
	5.7G	Participates as invited reviewer, author, or presenter at national, international meetings and media outlets			Х	
	5.7H	Serves as national and international oncology nutrition media spokesperson			Х	
	5.71	Serves in leadership positions and is identified as an evidence-based oncology nutrition opinion leader			Х	

### Examples of Outcomes for Standard 5: Communication and Application of Knowledge

- Expertise in food, nutrition, dietetics, and management is demonstrated and shared
- Interoperable information technology is used to support practice

(continued on next page)

**Figure 2.** (continued) Standards of Professional Performance for Registered Dietitian Nutritionists (RDNs) in Oncology Nutrition. Note: The term *customer* is used in this evaluation resource as a universal term. Customer could also mean client/patient, client/patient/customer, family, participant, consumer, or any individual, group, or organization to which the RDN provides service.

- Effective and efficient communications occur through appropriate and professional use of e-mail, texting, and social media tools
- Individuals, groups, and stakeholders:
  - Receive current and appropriate information and customer-centered service
  - Demonstrate understanding of information and behavioral strategies received
  - Know how to obtain additional guidance from the RDN or other RDN-recommended resources
- Leadership is demonstrated through active professional and community involvement

### Standard 6: Utilization and Management of Resources

The registered dietitian nutritionist (RDN) uses resources effectively and efficiently.

#### Rationale:

The RDN demonstrates leadership through strategic management of time, finances, facilities, supplies, technology, natural and human resources.

Bold Indic		licators are Academy Core RDN Standards of Professional Performance	The "X" signifies the indicators for the level of practice			
Each	RDN:		Competent	Proficient	Expert	
6.1	Uses a	systematic approach to manage resources and improve outcomes	Х	Х	Х	
	6.1A	Participates in operational planning of oncology nutrition programs (ie, staffing, marketing, budgeting, billing, program planning)	Х	Х	Х	
	6.1B	Collaborates with administrative, medical, and foodservice staffs in operational planning and to secure resources and services to achieve desired oncology nutrition outcomes		Х	Х	
	6.1C	Manages and coordinates effective delivery of oncology nutrition programs and services; understands revenue stream and insurance reimbursement trends		Х	Х	
	6.1D	Leads strategic and operational planning, implementation, and monitoring for maintaining and managing resources for oncology programs and services			Х	
6.2	Evaluates management of resources with the use of standardized performance measures and benchmarking as applicable			Х	Х	
	6.2A	Uses the Standards of Excellence Metric Tool to self-assess quality in leadership, organization, practice, and outcomes for an organization (www.eatrightpro.org/excellencetool)	х	Х	Х	
	6.2B	Collects or contributes data to document costs of delivering programs and services	Х	Х	Х	
	6.2C	Participates in analyzing patient/client population and outcomes data, program resource/service participation, and expense data to evaluate and adjust programs and services	Х	Х	Х	

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Bold Font Indicators are Academy Core RDN Standards of Professional Performance Indicators  The "X" signifies the indicators for the level of practice					
Each	RDN:		Competent	Proficient	Expert
	6.2D	Monitors, documents, and evaluates program and service resource usage against budget or other metrics (eg, staff hours, staff to patient/client ratio, referral requests, program participation rates, revenue/insurance reimbursement data, and supplies, training, technology, professional development, and food cost, as applicable)		Х	Х
	6.2E	Directs operational review reflecting evaluation of performance and benchmarking data to manage resources and modifications to design and delivery of oncology nutrition programs and services			Х
6.3		ntes safety, effectiveness, efficiency, productivity, sustainability ctices, and value while planning and delivering services and products	Х	Х	Х
	6.3A	Understands and complies with The Joint Commission standards (www.jointcommission.org), the ACoS Commission on Cancer's Cancer Program Standards: Ensuring Patient-Centered Care (www.facs.org/cancer/coc/programstandards.html), and those of other accreditation bodies	Х	Х	Х
	6.3B	Participates in the evaluation and selection of new products and equipment to assure safe, optimal, and cost-effective delivery of oncology nutrition care and services at the systems level		Х	Х
	6.3C	Monitors infection control reports and compliance with food safety guidelines to contribute to reports and identify opportunities for improvement		X	X
	6.3D	Analyzes safety and effectiveness in meeting needs of target population and program/service goals; and cost in planning, budgeting, and delivering services and products at the organization and systems level			Х
6.4		pates in quality assurance and performance improvement (QAPI) and uments outcomes and best practices relative to resource management	Х	Х	Х
	6.4A	Collects QAPI data using designated tools and analyzes to improve outcomes and identify best practices in collaboration with others as needed	Х	Х	Х
	6.4B	Develops or adapts QAPI tools for organizational needs		Х	Х
	6.4C	Using data, proactively recognizes needs, anticipates outcomes and consequences of different approaches, and makes necessary modifications to plans to achieve desired patient-/client-related and departmental/program resource allocation outcomes		Х	Х
	6.4D	Integrates quality measures and performance improvement processes into management of human and financial resources and information technology			Х
	6.4E	Shares QAPI results via professional presentations and publishing at the local, regional, and national level			Х

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Bold	Indicators for Standard 6: Utilization and Management of Resources  Bold Font Indicators are Academy Core RDN Standards of Professional Performance Indicators  The "X" signifies the indicators for the level of practice						
Each	Each RDN:			Proficient	Expert		
6.5	Measures and tracks trends regarding internal and external customer outcomes (eg, satisfaction, key performance indicators)			х	Х		
	6.5A	Develops or modifies programs and services to improve stakeholder (eg, patient/client, caregivers, employees, administration) satisfaction with oncology nutrition programs and services		Х	Х		

### Examples of Outcomes for Standard 6: Utilization and Management of Resources

- · Resources are effectively and efficiently managed
- Documentation of resource use is consistent with operational and sustainability goals
- · Data are used to promote, improve, and validate services, organization practices, and public policy
- Desired outcomes are achieved, documented, and disseminated
- · Identifies and tracks key performance indicators in alignment with organizational mission, vision, principles, and values

<sup>a</sup>Oncology: Oncology is a branch or of medicine addressing the prevention, diagnosis, and treatment of cancer. The cancer care continuum encompasses prevention, treatment, recovery from treatment, survivorship, living with cancer, palliative/hospice care. An oncology RDN may practice in, but is not limited to, the following settings and disciplines: medical oncology, surgical oncology, radiation oncology, cancer prevention/wellness, hematology, hematopoietic stem cell transplant, palliative care/hospice, and oncology nutrition-related research. An oncology RDN's practice reflects the setting and populations served (eg, pediatrics or adults) with diverse cancer diagnoses, including expanded roles and responsibilities reflecting the RDN's interests and the organization's activities (eg, research, case management, management of patients/clients receiving home nutrition support [enteral and/or parenteral nutrition]).

<sup>b</sup>Interprofessional: The term *interprofessional* is used in this evaluation resource as a universal term. It includes a diverse group of team members (eg, physicians, nurses, dietitian nutritionists, pharmacists, psychologists, social workers, and occupational and physical therapists), depending on the needs of the customer. Interprofessional could also mean interdisciplinary or multidisciplinary

<sup>c</sup>**PROMIS**: The Patient-Reported Outcomes Measurement Information System (PROMIS) (https://commonfund.nih.gov/promis/index) is a reliable, precise measure of patient-reported health status for physical, mental, and social well-being. PROMIS is a web-based resource and is publicly available.

<sup>d</sup>**Medical staff**: *Medical staff* is composed of doctors of medicine or osteopathy and can, in accordance with state law, including scope of practice laws, include other categories of physicians, and non-physician practitioners who are determined to be eligible for appointment by the governing body.<sup>6</sup>

<sup>e</sup>Non-physician practitioner: A *non-physician practitioner* may include a physician assistant, nurse practitioner, clinical nurse specialist, certified registered nurse anesthetist, certified nurse-midwife, clinical social worker, clinical psychologist, anesthesiologist's assistant, qualified dietitian, or nutrition professional. Disciplines considered for privileging by a facility's governing body and medical staff must be in accordance with state law.<sup>6,7</sup> The term *privileging* is not referenced in the Centers for Medicare and Medicaid Services Long-Term Care (LTC) regulations. With publication of the Final Rule revising the Conditions of Participation for LTC facilities effective November 2016, post-acute care settings, such as skilled and long-term care facilities, may now allow a resident's attending physician the option of delegating order writing for therapeutic diets, nutrition supplements or other nutrition-related services to the qualified dietitian or clinically qualified nutrition professional, if consistent with state law, and organization policies.<sup>9,10</sup>

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